

Royal College of Art Postgraduate Art & Design

Annual Review

'The objects of the College are to advance learning, knowledge and professional competence particularly in the field of fine arts, in the principles and practice of art and design and their relation to industrial and commercial processes and social developments and other subjects relating thereto through teaching, research and collaboration with industry and commerce.'

> Charter of Incorporation of the Royal College of Art 28 July 1967

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Rector's Review

The first cohort of Master's students graduated from Interior Design; Information Experience Design; and Service Design this year. These new programmes have proved to be highly successful and mark the welcome return of Interior Design as a course of study at the RCA, while Information Experience Design and Service Design demonstrate how we are advancing into new areas of design practice and continue to innovate and expand our academic offer. 567 students graduated this year.

2013/14 also marked the launch of the HELIX Centre, a joint research centre established in partnership with Imperial College, supported by HEFCE's Catalyst Fund. Helix brings together designers, medics and healthcare professionals to devise low-cost, high-impact healthcare solutions for use in the developed and developing world. Uniquely, it is based within the clinical setting of St Mary's Hospital, London.

Building upon the success of the concept design for a new, NHS emergency ambulance, the Helen Hamlyn Centre for Design together with faculty from Vehicle Design have worked this year on a new taxi for London, funded by Karsan, the Turkish automotive manufacturer. This major corporate research contract has tasked the RCA team with creating an entirely new design for a hybrid London cab that incorporates vastly improved accessibility features for passengers with special needs.

This year we welcomed Professor Juan Cruz as the new Dean of Fine Art. Other new faces include Dr Sharon Baurley as the new Head of Design Products; Professor Victoria Walsh as Head of Curating Contemporary Art; and Jordan Baseman, Reader in Time-based Media and Head of Sculpture. These distinguished practitioners and academics add impressive weight to the faculty of the institution.

We bid a fond farewell to professors Wendy Dagworthy OBE and Andrzej Klimovski, who retired this year. And 2014 marked the final Convocation at which our Chairman Sir Neil Cossons presided, having announced his intention to retire in February 2015. Sir Neil will have served on Council for 26 years – eight of those as Chairman. We cannot thank him enough for the contribution and support he has offered this institution over those years. The search for his successor will begin next academic year.

I wish to record my thanks to all members of Council, upon whose expertise and guidance the staff and I rely. We were delighted to welcome the eminent ceramicist and academic Professor Magdalene Odundo OBE to Council this year as we bid farewell to Professor Sir Keith O'Nions. You will note that Caragh Merrick now serves as Treasurer, following the retirement of Eric Hagman.

In financial terms, the RCA delivered a surplus of £933,000, which will be reinvested in the infrastructure and improvements to equipment that are so vital to any university.

Especial thanks to all of those foundations, corporations and individuals who have supported the RCA over the past year. We were particularly delighted to welcome longstanding donors such as Lady Helen Hamlyn, Sir James Dyson and Basil Alkazzi to our annual Provost's Circle dinner. In particular, we thank Arif Naqvi, founder and group chief executive of the Abraaj Group for making the largest-ever gift to fund scholarships at the RCA in its 177-year history.

In 2013/14 the RCA began construction of the Woo Building at Battersea. This facility will house the Ceramics & Glass and Jewellery & Metal programmes and is named in honour of Sir Po-Shing and Lady Helen Woo. It will welcome its first students in 2015, providing the best facilities for ceramics, glass, jewellery and metalwork of any university in Europe.

Finally, our thanks to HEFCE, the Higher Education Funding Council for England, for its continued and generous support of our work.

I hope you enjoy learning more about the remarkable students and faculty of the RCA over the ensuing pages of this report.

> Dr Paul Thompson Rector

Student Statistics

School	Applicants 2013/14	Admissions Sept 2013	Student Numbers
Architecture			
Architecture	222	63	105
Interior Design	98	17	36
School Total	320	80	141
Communication			
Animation	91	21	46
Information Experience Design	48	22	38
Visual Communication	240	64	125
School Total	379	107	209
Design			
Design Interactions	71	19	42
Design Products	190	49	103
Global Innovation Design	42	12	12
Innovation Design Engineering	156	44	93
Service Design	46	20	41
Vehicle Design	73	29	63
School Total	578	173	354
Fine Art			
Painting	334	51	85
Photography	139	34	62
Printmaking	87	30	56
Sculpture	173	50	80
School Total	733	165	283
Humanities			
Critical & Historical Studies	12	4	17
Critical Writing in Art & Design	40	14	39
Curating Contemporary Art	95	19	40
V&A/RCA History of Design	68	29	69
School Total	215	66	165
Material			
Ceramics & Glass	52	22	48
Fashion	248	49	91
Goldsmithing, Silversmithing, Metalwork & Jewe		41	43
Textiles	96	24	84
School Total	450	136	266
HHCD Doctoral Programme	2	2	2
Grand Total	2,677	729	1,420

Student Nationalities

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Australian	1	Austrian	12	Belgian	5	Brazilian	5	British	572	British (Guern	sey)1
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British (Jerse	ey) 3	Bulgarian	1	Canadian	24	Chilean	3	Chinese	113	Croatian	3
North Cart										÷	
Cypriot (EU) 7	Czech	2	Danish	23	Dutch	14	Estonian	2	Finnish	16
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French	41	German	61	Ghanaian	1	Greek	15	Hong Kong	6	Hungarian	6
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Japanese	25	Kenyan	1	Latvian	3	Lebanese	1	Lithuanian	2	Luxembourg	ger 2
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Spanish	28	Swedish	16	Swiss	17	Taiwanese	33	Thai	10	Turkish	8
Ukrainian	1	US Americar	n 68					Total Nationali		Total Studen	ts

1,420

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Highlights 2013/14

2013 Autumn Term September



SustainRCA Awards honoured projects as diverse as loofah-based building materials, a toolkit for removing land mines and a waterless sanitation system for India.

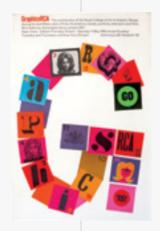
October

The School of Fine Art launched two new pathways in Moving Image and Performance.



RCA won a bid to lead the London Doctoral Design Consortium, bringing up to 30 PhD studentships to the College and its partner universities from 2014.

November



The School of Communication celebrated the fiftieth anniversary of the seminal 1963 exhibition *GraphicsRCA* with *Mapping Futures*.





Young Kuwaiti artists made their London debut in an exhibition supported and curated by the RCA's Head of Painting David Rayson.

The RCA-curated synthetic biology exhibition *Grow Your Own* drew crowds in Dublin.





RCA start-up Loowatt Ltd secured a \$1 million grant from the Bill & Melinda Gates Foundation.



The Helen Hamlyn Centre for Design 'Accident and Emergency' project won top award from the Industrial Designers Society of America.





RCA and Imperial College London together launched the HELIX Centre, Europe's first dedicated centre for healthcare design and innovation.



The Creative Exchange (CX) Research Hub participated in a major three-month exhibition at FACT, Liverpool.

2014 Spring Term January

Vehicle Design and the Helen Hamlyn Centre for Design launched designs for the first fully inclusive and electric London taxi at City Hall.



RCA Furniture Design alumna Katie Walker crafted a highchair for the royal baby Prince George.



December

School of Communication students designed seven exclusive Christmas cards for Tate.





The History of Design programme launched the Bonita Trust Scholarship for Indian nationals.

February

Critical Writing in Art & Design students published Philip Hoare-inspired anthology, *As is the Sea.*



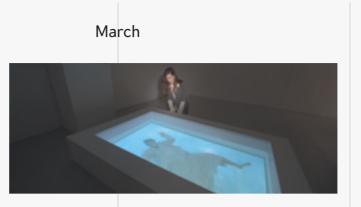


Visual Communication students exhibited experimental image-making in *When Nothing is Sure, Everything is Possible* at London's Hanmi Gallery.

Two decades of RCA footwear design went on display at Somerset House for London Fashion Week.



Topping out ceremony marked the completion of the Woo Building frame in Battersea.

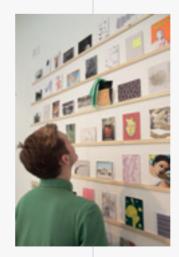


CCA graduate show ...all silent but for the buzzing... immersed visitors in cutting-edge sonic and performance-based work.

Performance students participated in a live working exchange with Dutch students in The Hague.



GSM&J student Carrie Dickens won the Worshipful Company of Founders Grand First Prize for her piece *Home/Here*.



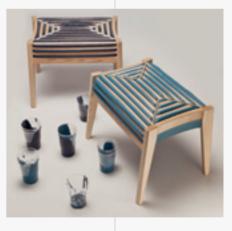
2,900 postcards were donated to the Stewarts Law RCA Secret fundraising auction.



Internationally acclaimed

The College led a hands-on introduction to data manifestation workshop with the Arts Council as part of digital innovation lab FutureEverything.

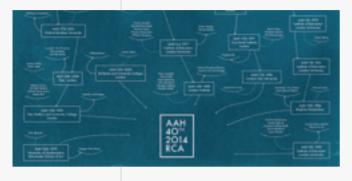
Design Products alumni showed craft reinventions at *Milan Salone* 2014.



The James Dyson Foundation Scholarship launched, offering £24,000 a year to three IDE students.

The School of Humanities hosted the 40th Association of Art Historians Conference.

Student-project SOLO was shortlisted for the Mayor's Low Carbon Entrepreneur prize 2014.



May

IDE students presented paralympic winter sports concepts at Imperial Festival.

The RCA Fund was launched to support students most in need.

Show Fashion 2014 marked 16 years of RCA Fashion under programme head Wendy Dagworthy, ahead of her retirement in July.



GoGlobal marked its tenth anniversary with Israel-Palestine design project.

June

RCA GSM&J students reworked Pitt Rivers Museum collection.

Over 550 students from 23 programmes exhibited in *Show RCA 2014*.

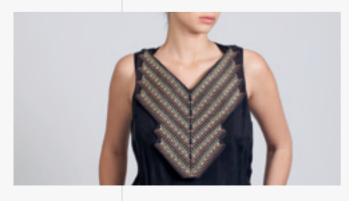
The Kensington Common Room Block was renamed in honour of former Rector Christopher Frayling.

Critical Writing in Art & Design students published a celebratory book exploring the College's historic and influential visual arts journal, *Ark*.



VIVAT! VIVAT! MY ENGLAND! retrospective of John Hedgecoe's most iconic photographs, exhibited at the RCA.







A unique Meissen Fountain was remodelled and restored by RCA Ceramics & Glass staff for the Victoria and Albert Museum.

Show RCA 2014

Flowering Transition: Flower Monster, Marcin Rusak, MA Design Products, 2014









Using six historic woodblock type fonts from the College's letterpress studio – unnamed but designed within the RCA and used by generations of students there – RCA Visual Communication alumni Giulia Garbin and Jack Llewellyn's design characterised the persistence and dynamism of the RCA. Encompassing advertising, posters, invitations and an online catalogue, the design approaches digital and print as equal partners.

To create this tension, the designers produced multiple printed variations of each of the six typefaces, capturing the tactility and non-uniformity of the analogue printing process. These fonts were digitised and overlaid, to recreate the optical impression of the original. With digital comes flexibility and the possibility of a generative process – a digital version of the typeface that can be different every time you use it.

Throughout the year, the College is a living space, as students experiment with processes, ideas and making across 24 art and design disciplines. The Show takes that energy and makes it static, temporarily capturing a moment in time before students take their hard-won work out into the world.

The School of Architecture's 2014 graduate show positioned the discipline in a more critical context, with a body of work ranging from visually sophisticated thought experiments examining political, environmental, economic and financial issues through an architectural lens, to site-specific research that draws out the whys as much as the hows in approaches and methodologies.

The School of Communication demonstrated confidence in taking critical, expressive and experimental directions, going beyond digital media to delve into what's behind image-making – and communication.

Innovation, enterprise, critical thinking and experimentation best described the breadth of design work in the School of Design, with a notable appetite for exploring the space between technology and tactility, and digital facilitation and cognition.

The School of Fine Art's Painting, Sculpture, Photography and Printmaking programmes demonstrated ease in stepping across boundaries, exploring the harmonies and conflicts of disciplines.

The School of Humanities four exhibiting programmes engaged widely with *Show RCA 2014* audiences in reviews, symposia, radio broadcasts and physical displays, collectively challenging the boundaries of traditional exhibition making.

The School of Material demonstrated the diversity of applied arts, taking visitors from breathtaking aesthetics to the potential of fresh contexts.

Show RCA 2014 attracted over 40,000 visitors to Kensington and Battersea, intense media scrutiny and attention from top employers, policy makers, funders, researchers and patrons from all over the world.

Battersea Developments

Woo Building

Construction of the Woo Building, named in honour of Sir Po-Shing and Lady Helen Woo, continued throughout 2013/14. It will house a world-leading research and teaching centre for Ceramics & Glass and Jewellery & Metal, once it is occupied in 2015.

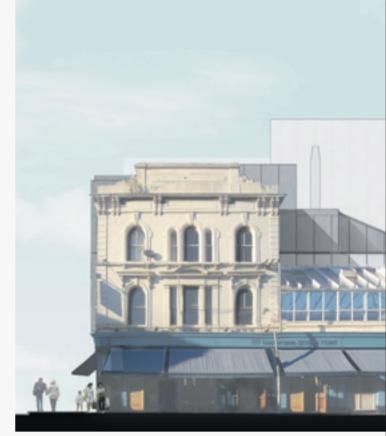
The building, which has an internal area of 2,752sqm, and adds over 9 per cent to the College estate, was 'topped out' on 27 February 2014, in a celebration that marked the completion of the building frame. Led by Rector of the Royal College of Art Dr Paul Thompson and Leader of Wandsworth Council ClIr Ravi Govindia, it was a fitting occasion to acknowledge the work and support so far in helping realise the RCA's ambitious plans for the £8.4m Woo Building, and to celebrate the RCA's successful ongoing relationship with the London Borough of Wandsworth.

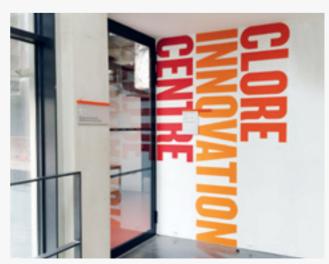
'Updating our estate is essential to continue to provide the space and facilities that will attract the very best graduate artists and designers to study at the Royal College of Art' commented Rector Dr Paul Thompson.

The Woo Building is a technically complex structure, replicating the four-storey academic block and singlestorey machine hall of the Dyson Building and extending southwards for approximately 40 metres, with a balconied southern facade and a top floor of north-light studios.

On completion, the state-of-the-art studio and workshop spaces for the two programmes will include some 27 heavily serviced workshops including precious metal plating, hot/cold glass and metal workshops. The space will also provide technical facilities to foster innovation for future generations of applied artists, as well as a new dispatch and waste recycling facility for the Battersea campus and material storage facilities. At the entrance to Howie Street, a set of coloured pedestrian and vehicular gates have been commissioned from product designer and RCA graduate Max Lamb (MA Design Products, 2006).

The Woo Building joins the Dyson, Sackler and Sculpture Buildings at the Battersea campus. The interplay between disciplines is core to what makes studying at the RCA such a transformational experience for students and researchers. In having two of the School of Material programmes as neighbours, an added dimension will be brought to the work being produced by the School of Fine Art.





Clore Innovation Centre, Signage Design by Cartlidge Levene and Brody Associates

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'When our applied arts programmes move into the Woo Building in summer 2015, they will be moving into the finest facilities to be found anywhere in Europe.' **Dr Paul Thompson** Rector

Clore Duffield Foundation and Lydia and Manfred Gorvy

In November 2013, the College announced major donations from the Clore Duffield Foundation and Lydia and Manfred Gorvy. In recognition of these gifts, the College's 225-seat lecture theatre, designed by architects Haworth Tompkins as part of the Dyson Building complex, was named the Lydia & Manfred Gorvy Lecture Theatre and opened with an inaugural lecture by author and ceramicist Edmund de Waal in December. The home of the College's centre for incubation and business support, InnovationRCA, was named the Clore Innovation Centre.

School of Architecture



The year commenced with a charismatic presentation by architect Kazuyo Seijima, the first woman to be appointed director of Venice Architecture Biennale and a Pritzker Prize winner for her internationally acclaimed buildings such as the Rolex Learning Centre, Switzerland, the Museum of Contemporary Art, New York, and the Serpentine Pavilion, London. Last year Seijima accepted an Honorary Doctorate from the RCA.

Seijima's presentation was followed by two series of evening open lectures: a joint series with the British School in Rome with eminent architects and artists discussing collaboration entitled Meeting Architecture, which included Adam Caruso and Thomas Demand; and an impressive series of architects and designers discussing interior spaces entitled Talking Interiors.

Interior Design recruited new visiting lecturers including Jenny Jones, and benefitted from the invaluable input of Dinah Casson as External Examiner. A design project initiative with developers Londonewcastle undertook research into and proposals for the adaptation of Erno Goldfinger's Balfron Tower social housing scheme, currently empty. The work was exhibited *in situ* as part of the London Design Festival. Overleaf: Cities: Game-Over?, James Pockson, MA Architecture, 2014

In Architecture, the Live Project programme established in 2012 welcomed Senior Tutor Adrian Friend, and offered two opportunities for incoming students to realise public works. Our second collaboration with Brent Council was won by students led by ADS6, whose winning proposal for the 'Place Agency' was a series of rotating vitrines. ADS7 students won the competition to design a timber and glass HELIX Centre, a joint initiative between the RCA and Imperial College London for the first Healthcare Innovation Exchange - a research pavilion that will be built at St Mary's Hospital Paddington, to be opened in the New Year.

Professor Alex de Rijke Dean of School

Architecture

Architecture Design Studios grew in number from six to eight. We introduced award-winning architect Jamie Fobert, currently working on Tate St Ives with Oliver Bindloss and George Dawes as ADS7, and Dr Guan Lee, who runs design and fabrication workshops at Grymsdyke Farm, here working with Clara Craft and Satoshi Isono as ADS6.

This year the sense of social and political comment latent in the architect's role prevailed in a rich variety of student work. Students have been expanding the boundaries of architecture, working at all scales from the bottom up and top down; as activists, designers, masterplanners and makers. The School was happy to have the critical services of Peter Carl as External Examiner, replacing Frederic Migayrou.

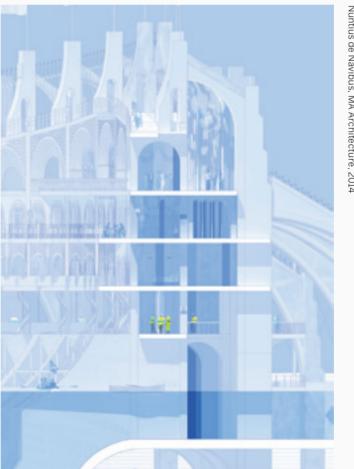
Research in the School of Architecture welcomed Dr Adam Kaasa on a research fellowship attached to an Anglo-Brazilian research project, Public Spaces and the Role of the Architect: A comparative study of influential Modernist and contemporary examples in London and São Paulo. Continuing the Brazil theme, Lina Bo Bardi Fellow Jane Hall gave her presentation at the RCA as part of a joint collaboration with the British Council.

Student achievements last year were prolific with many outstanding projects. Highlights included Amelia Hunter winning the RIBA Drawing Prize, Shoichi Sado and Andy Matthews being awarded the New London Architecture Prize, and James Pockson and Olivia Wright being included in The Architecture Foundation autumn exhibition *Futures in the Making*.

The end of year show once again surpassed previous years in the variety, scope, epic scale and skills of projects presented.

> Charles Walker Head of Programme

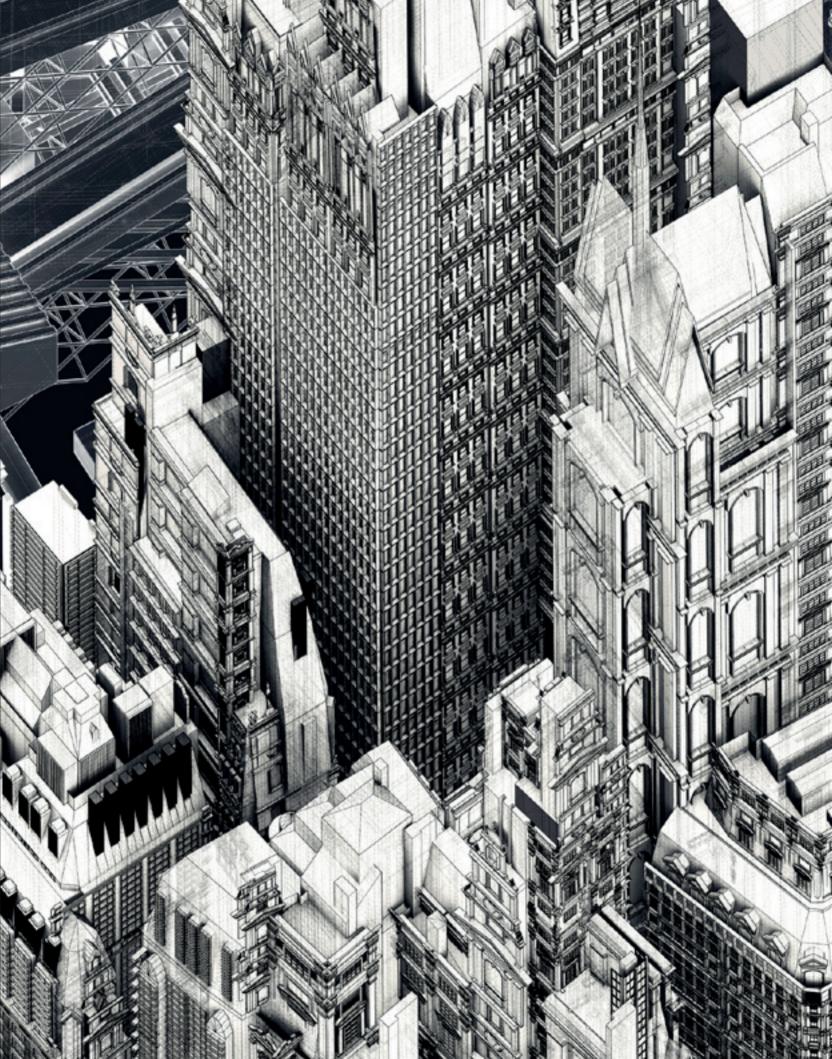




The HELIX Winning Project (internal view of model) ADS7 First-year Students, MA Architecture, 2013

Amelia Hunter, Myrkey Myrke Mote and the Playing Fields of Eton (section details) Nuntius de Navibus, MA Architecture, 2014





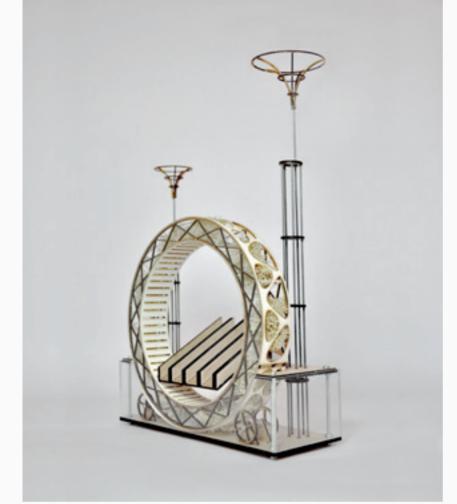


Audience Participation at the Immersive Sound Installation Exhibition

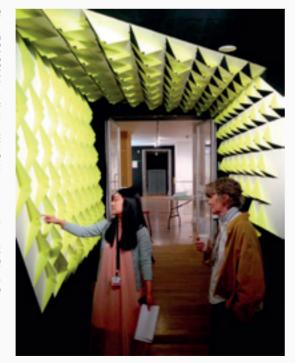
Drawing, Rob Vinall, MA Interior Design, 2014



Interior Design



Show RCA 2014 Installation, Wei Gei in conversation with Dinah Casson, MA Interior Design, 2014



2013/14 was the second year of the Interior Design programme at the Royal College of Art, and the first time the course had supported both firstand second-year cohorts in parallel.

The first years engaged in a range of briefs focusing on a combination of real, complex sites and immersive sonic installations, as well as considering the reinvention of the domestic dwelling. The year culminated with a finale at Erno Goldfinger's Balfron Tower, where they took part in a vertical carnival held as a part of the London Festival of Architecture.

Meanwhile the second years explored a collection of fascinating subjects including the development possibilities of an unused tunnel in Camden Town as accommodation for 'Preppers' (a group concerned with preparing for disaster survival), mobile educational interventions for schools, an exploration of the outer parameters of social housing and new concepts for live-work developments.

 New Visiting Lecturers included Howard Sullivan, Jenny Jones, Suzanne Martin, Robbie Belmore and Zoe Smith.

 A live project for sponsors Londonewcastle saw first years creating radical design solutions for the Balfron Tower and exhibiting them as part of the London Architecture Festival, in collaboration with the British Council and Bow Arts.

The Talking Interiors lecture series hosted talks by: Anabelle Seldorf, Ben van Berkel, Dinah Casson, Jamie Fobert, Konstantin Grcic, Luis Laplace, Marcus Fairs, Mark Dytham, Morag Myerscough and Wiliam Russell.

- The first-ever year of RCA MA Interior Design students successfully graduated with an end-of-year show exhibiting 1:1 manifestations of their design theses.

> Ab Rogers Head of Programme

School of Communication



2013/14 has been a year of continued and deep response to increased challenge, with a greater focus on consolidation following a year of major dynamic change and disruption. Growth in numbers and targets have been balanced with a greater emphasis on integration and provision of quality teaching, rationalising resources, facilities, space, shared electives and new cross-School staff appointments.

Show RCA 2014 was widely acknowledged as the best in a long time, and was the first graduating year for Information Experience Design (IED). The presence of IED has provided a valuable stimulant to the School, and has helped catalyse a greater dissolving of subject borders. The successful IED Lab model has been continued and added to with the launch of the AniLab, a physical and spiritual home for Animation activities, promoting subject development and innovation, simultaneously enabling greater cross-subject integration throughout the Stevens Building.

A strand gaining clarity is the development of interdisciplinarity as a new

discipline, with many graduating students operating freely between a number of media, technologies and skills, the associated CX Lab having helped foster this approach. Common threads are emerging, with the College needing to support greater interest in coding, programming and sound design. Overleaf: Somewhere, Film still, Nicolas Ménard, MA Animation, 2014

Successful studio projects with external partners have promoted the building of a number of long-term relationships, while a significant number of award-winners across the School lays testament to the high quality of the student cohort and teaching. This year Visual Communication again saw a high number of distinctions in dissertation results, revealing the depth and calibre of critical and contextual thinking promoted in the School.

Research and Knowledge Exchange activity has increased significantly over the year, and simultaneously our post-graduate research students now stand at 20 per cent of School cohort, revealing the strengthening of our strategic line of travel.

Professor Neville Brody Dean of School

Animation



The Animation programme was proud to be awarded Best Animation School at the 2014 AnimaFest, World Festival of Animated Film, Zagreb, Croatia.

Student success continues with work being exhibited at over 60 festivals and winning a number of awards, including Luca Toth, Luiz Stockler and Daniela Sherer winning awards at the Stuttgart International animated film festival.

Other successes include Best Student Film and Best European Student Film at Festival Premiers, Plans, France. Carla MacKinnon won Best Documentary Award at CinéGlobe, Switzerland with her film, *Devil in the Room*. 2014 graduates Nicolas Ménard, Stephen McNally and Marcus Armitage were all winners in the 2014 Adobe Achievment Awards, and *Half Wet* by Sophie Gate has been selected to premiere at the prestigious London Film Festival.

A variety of exciting and diverse visiting lectures and speakers included David O'Reilly, Andrew Kötting, Igor Kovalyov, Annabel Jankel, Esther Leslie, Laurie Hutzler and Lokesh Ghai, and Nina Sabnani.

The Animation programme continues to attract successful live projects such as Blink pitching project (now in its third year), the Nokia/ Microsoft Sleep Screen, Creative Graphics project, and a collaboration with Cast Iron Radio and drum and bass artist Goldie, for his Wellcome Trust project on the brain.

> Professor Joan Ashworth Head of Programme





Information Experience Design

Information Experience Design produced its first graduating cohort in June 2014, who have moved on to work as creative strategists, curators, fine artists, designers and researchers.

The programme's first summer Show was very well received, with student work being purchased, commissioned and selected for further exhibition.

First-year MA students won the Battersea Sculpture Prize, worked with quantum physicists for high-profile exhibition *Physics Happens in a Dark Place*, had work purchased by Sir John Soane's Museum, and designed new signage for Battersea Park.

Staff and students together designed interpretive materials for long-term display at Kensington Palace.

MA and research students presented research and ran workshops in Amsterdam, Copenhagen, Lapland, New York, Oxford, Paris, Seoul and Stockholm; and undertook residencies at Harvard, MIT and Tufts.

All this led to a surge of press and applications, establishing IED as a leading programme in the College and a recognised international destination for post-disciplinary research and practice.

> **Dr Kevin Walker** Head of Programme

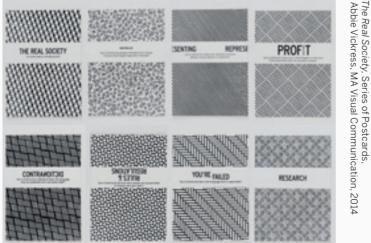


Computational Rube Goldberg Transcoder, Oliver Smith & Francesco Tacchini, MA Information Experience Design, 2014



Visual Communication





Many graduating students achieved accolades through award-winning activities this year, including Tamsin Nagel in the Jerwood Drawing Prize 2013, and JingJing Shen, who was Photography category winner in the Adobe Design Achievement Awards 2014.

Other students were highly visible through external projects and shows: Jonas Skafte designing the brand identity for a new Danish political party; Jörg Schwertfeger's widelyreferenced redesign of the College's *Ark* magazine; Laura Jouan exhibiting as part of the Whitechapel show *Unbinding the Book*; and the studentorganised gallery show *When Nothing is Sure, Everything is Possible*.

This has been a watershed year in the history of the programme, with Professor Andrzej Klimowski and Al Rees both retiring after many years of dedicated service, two extraordinary, irreplaceable and unique characters. Professor Klimowski has been appointed Professor Emeritus.

External projects with Hyundai and Royal Navy complemented the BlackBerry project in challenging students and staff alike to explore new questions and lines of enquiry, while building deeper relationships for future and continued collaboration.

Mapping Futures, the graphic design conference and set of workshops led by Associate Dean Professor Teal Triggs, attracted many course leaders and set the agenda for current thinking in the subject. The event precedes the upcoming *GraphicsRCA* exhibition in November 2014.

> Professor Neville Brody Head of Programme

School of **Design**

'The School has had a very successful year with numerous research and industrial collaborations involving other universities, institutions and innovators from around the world, which continue to enrich the student and staff experience.'

Programmes range from the highly conceptual to the deeply practical, and share a strong culture of experimentation, innovation and debate within differing approaches and curricula. Their shared aim is to provide a dynamic and vibrant environment that encourages risk and originality, diversity in thinking, opinions and ideologies. The School is increasingly focused on research-led teaching and innovation. The appointment of a School Research Leader has contributed to a significant increase in bids for external funding. The School made a strong contribution this year to the College's submission to the government census of research quality, REF 2014.

Professor Dale Harrow Dean of School

Design Interactions

Design Products







In 2013/14, we ran our first in-house, hands-on biohacking workshop and did a remote collaboration with production designer Alex McDowell's film students at the University of Southern California in LA.

Staff, graduates and students continued to have an impact on design discourse through publications, conference presentations and exhibitions, for example, PhD student Daisy Ginsberg organised a Friday Late biological takeover at the V&A with over 20 workshops, installations and talks exploring connections between design and synthetic biology.

In research we completed the final commissions for our EU Studiolab project and presented the work in a solo exhibition at V2 in the Dutch Electronic Arts Festival in Rotterdam.

We hosted the first Intel Design School Network gathering to exchange ideas and approaches on teaching electronics to art and design students. And our Intel-funded technologist-in-residence ran the first series of cross-school electronics workshops and seminars bringing students from different disciplines together to reflect on the social implications of digital technologies.

> **Professor Anthony Dunne** Head of Programme

The 'Feast Automata' project, set at the beginning of the year in collaboration with Fortnum & Mason, was developed into an exhibition held at Fortnum & Mason during the London Design Festival.

Design Products alumni David Amar, Roger Arquer, Bahbak Hashemi-Nezhad, Tom Higgs, Dafi Reis Doron, Tomek Rygalik, James Shaw and Marjan van Aubel, exhibited at the Milan Furniture Fair in April.

2014 graduate Ayca Dundar's sprung steel umbrella was featured on the BBC website.

A small group of DP graduates, including Jess Fügler, Marcin Rusak and Tomomi Sayuda, will be exhibiting during the London Design Festival.

2014 graduate Joel Hoff is now working for Sam Hecht at the Industrial Facility; Joel also won this year's Hay Talent award.

> **Dr Sharon Baurley** Head of Programme

,2014

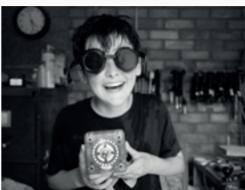




Global Innovation Design

Innovation Design Engineering





Students and artisans on new enterprise solutions. The Rio Tinto Sports Innovation Challenge (RTSIC) project developed ideas for new Winter ID pioneers sports for paralympians. Supported by Rio Tinto,

the international metals and mining company. Two firsts: the largest graduate cohort in IDE history, with 42 MA/MSc and PhD students; and the first year of the Master's programme

Highly successful first-year Master's project 'GoGlobal' travelled to Israel and The Palestinian Authority – 40 IDE students worked with local

and the first year of the Master's programme had over 50 per cent female students.

Research continues to grow with 18 registered students with research interests in the interfaces of design and technology futures.

Two new Professors appointed to the programme; Professor Ranulph Glanville in the research programme and Professor Ashley Hall was appointed Professor of Design Innovation.

Sadly Professor Frank Height passed away on 28 July 2013. Frank was one of the original founders of the Joint Course with Imperial College London and IDE is his legacy.

> Professor Miles Pennington Head of Programme

In summer 2013, the first 12 GID pioneers arrived in London for their five-week induction prior to their New York semester.

Successful cultural immersion to Kochi City in Shikoku, Japan to explore fishing, farming and knife-making industries as a warm up to the students studying in Tokyo.

We welcomed 15 visitor students from the Pratt Institute, New York and Keio University, Tokyo and gave them an intense RCA/Imperial experience around innovation methodology.

We are developing new partners, new experiences and new directions for the future – prepare for difference.

The response to the programme has been positive, and it was five times over-subscribed in terms of applicants to places for 2014/15 entry.

Professor Miles Pennington Head of Programme

Service Design



Vehicle Design



Vehicle Design was revalidated for six years (until 2019/20). The panel made five commendations.

A prestigious cross-disciplinary industrial collaboration project with Fiat included fortnightly reviews with industry, dedicated lectures and final design awards offering 12 paid work placements in Turin.

Collaborative first-year projects were arranged with Hitachi Rail Europe, to design the next generation of London's deep tube train interiors, and OI Pejeta, to produce advanced safari vehicle concepts that were more sustainable and respectful of nature.

Staff and students continued to have an impact on design discourse of low carbon vehicles through the realisation of new electric vehicle proposals for Zyngo.

In research, six students were involved in the developmental stage of the London Taxi project under the management of the Helen Hamlyn Centre for Design.

The research output of a project on future city mobility conducted with the London Transport Museum has been exhibited at the museum's future gallery for a number of months.

High-profile visiting speakers included Anne Ascensio (Vice President for Design Experience at Dassault Systèmes), Laurens van den Acker (Head of Renault Design), and Peter Wouda (Head of VW Exterior Design).

> Professor Dale Harrow Head of Programme

The first Service Design students graduated in June 2014.

Project highlights included workshops in 10 Downing Street, the Ministry of Justice and the Department of Health, project initiatives with the Cabinet Office, research partnership with Sainsbury's, Samsung and joint EPSRC research initiatives with Imperial College.

Project sponsors included the NHS, the Ministry of Justice, Transport for London, Sainsbury's, Fiat, Mind, Samsung and the Design Museum.

International academic collaborations included a jointly hosted summer school at Aalto University, and Harvard Graduate School of Design.

The programme supported first-year students with paid internships at Jaguar Land Rover, the Helen Hamlyn Centre for Design, Livework, the Cabinet Office and the United Nations.

A Service Design research hub was initiated, combining research, design and testing for public service innovation, as well as training and support for new social enterprises delivering services. The arrival of Dr Qian Sun strengthened the intellectual foundation of the programme and extended research activities.

The first cohort of graduating students were employed by Arup, Barclays, Capita, DigitasLBi, Engine, Fjord, IDEO, Innovation Unit, Intel, Samsung, Smart Design, the Ministry of Justice and the National Trust.

> **Dr Nick de Leon** Head of Programme

School of Fine Art



This year the School of Fine Art continued to establish its presence as a consolidated entity at the Battersea campus.

The Fine Art Lecture Series included international artists, curators, critics and philosophers presenting recent projects or discussing their latest research. These included: Michael Corris, Katrina Palmer, Ed Atkins, Anthea Hamilton, Peter Kennard, Valérie Jouve, Marie Muracciole, Alexander García Düttmann, Martin Guttmann, Cerith Wyn Evans, Owen Haterley, Benedict Drew and Carol Mavor.

Masterclasses were scheduled for students across the School of Fine Art with the guest speakers taking part in the Visual Cultures Lecture Series, giving students the opportunity to present their works to high profile artists such as Mark Leckey, Gerard Byrne, Christine Borland & Brody Condon, Laure Prouvost, Ulla von Brandenburg and Thomas Hirschhorn.

StudioRCA was established at Riverlight Battersea and will officially launch in October 2014 providing significant opportunities for exhibitions, research development and knowledge exchange. Right: *Leopold of Belgium (1790–1865)*, Melted bust, wax and steel Marco Sanchez Godoy, MA Photography, 2014

Overleaf: Restore to Factory Settings; Monument to the Curiosity Zone, Felicity Hammond, MA Photography, 2014

The Film Night series A Rhinestone as Big as the Ritz considered issues of style and the artificial as they relate to aesthetics, gender, history, theatricality, praxis and the construction of the subject. Selected artists and directors included: John Cassavetes, Dario Argento, Laurie Anderson, Saskia Olde Wolbers, Jaki Irvine, Frances Stark, Bruce Nauman, Nancy Holt, Anne Truitt, Carl Theodor Dreyer, Hans-Jürgen Syberberg, Ryan Trecartin, Kenneth Anger, Jean Painlevé, Cindy Sherman, Errol Morris and more.

Professor Juan Cruz Dean of School

Photography

Painting

After a summer of building works in the Sackler Building, mezzanines were installed providing wonderful new studio spaces.

A study trip to Berlin took place during the autumn term, to coincide with the *Painting Forever* exhibition in which the major galleries showcased painting.

Painting students were extremely active, receiving prestigious awards and with many of their works being included in eminent national exhibitions:

> John Thole and Melissa Klime were selected for *Bloomberg New Contemporaries* 2014
> Vivian Yung won the Riverlight award including a commission for a site-specific work
> Lexi Strauss and Neal Rock were selected as John Moores Painting Prize 2014 exhibitors
> Jonathan Lux and James Ng were selected for the Royal Academy Summer Show.

Research students and staff were included in high profile exhibitions and conferences.

Sarah Jones performed Spoken Weird at the Whitechapel Gallery, and at An Independent Voice, Modern Art Oxford
Lee Triming delivered the paper Does Contemporary Art Need Sculpture? at Henry Moore Institute, Leeds
Professor David Rayson curated the exhibition *Out of Kuwait* at the Edge of Arabia gallery, in collaboration with the British Council
Ian Kiaer presented *Tooth House* at the Focal Point Gallery, Southend-on-Sea, and a solo show at Marcelle Alix, Paris, and Centre International d'art et du Paysage, Vassivière, France.

A number of exchange programmes supported our students to study abroad, and led to artists visiting the RCA from key international institutions, including the Kunstakademie Düsseldorf, École Nationale Supérieure des Beaux-Arts Paris and University of Calgary.

> Professor David Rayson Head of Programme

Personal tutors Edward Thomasson and Tai Shani joined the academic team, with expertise in performative and narrative art complementing the programme's involvement in the current expanded field of photography.

Newly appointed Visiting Professor Carol Mavor delivered a series of lectures that demonstrated her critical and inventive approach to writing, cultural theory and the photographic image.

Digital provision and expertise for photography increased, and the new large-format digital printer that uses a chemical wet process was well-used by students for their degree show.

Science and Fiction, produced by MA secondyear students in collaboration with Black Dog Publishing, received a number of positive reviews.

Research projects with external collaborators involving staff and students included the Rothschild Foundation, the Weltkulturen Museum in Frankfurt and the Friday Salon at the Institute of Contemporary Art.

Two site-specific exhibitions were initiated and organised by our MA students: *Non-Knower* at the Library Space, Battersea and *Believe in Something Better*, in an office space in Pimlico.

Silje Lovise Gjertsen was the winner of the European Student Award for Photography, awarded by a consortium of photography programmes that included the École Supérieure des Arts Décoratifs, Paris; Zurich University of the Arts; Gerrit Rietveld Academie Amsterdam; Bielefeld Fachhochschule and the RCA.

Joanna Piotrowska, 2013 graduate and Genesis scholar, won the Mack Books First Book Award. Her first book, *FROWST*, launched at Hayward Gallery's Project Space as part of the exhibition *What's Love Got to Do with It*.

Three graduates were included in the *FreshFaced+WildEyed* 2013 exhibition at the Photographers' Gallery and two were selected for *Bloomberg New Contemporaries*.

Professor Olivier Richon Head of Programme

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Printmaking



Printmaking is experiencing a renewed interest due to the ubiquity of digital images and the computer. We teach printmaking as a way of thinking about the circulation, reception and creation of images in an increasingly visual culture. A diverse student body addresses questions that include the nature of the copy, appropriation, the materiality of the image, the politics of print, and print as a collaborative practice. Artists' books and web-based works, as forms of image distribution and ways to explore narrative structures, are a growing aspect.

The Negligent Eye exhibition at the Bluecoat Gallery Liverpool, curated by Professor Jo Stockham, highlighted the cultural implications of print and scanning technologies. Many Printmaking graduates were shown alongside artists such as Rachel Whiteread and Wolfgang Tillmans. It provided a study day and, along with a trip to the Venice Biennale, a focus for discussion. Other highlights of the year included:

– The programme was revalidated for six years.

Against Nature, curated by Finlay Taylor at Camberwell Space with a related symposium, was a focus for staff research.
Nine students took part in *Thought* Machines at University of Applied Arts
Vienna alongside colleagues from Budapest, Bratislava, Leipzig and Vienna.

– Printmaking graduates showed in *Multiplied* at Christies, and five students were selected for *Bloomberg New Contemporaries* 2014.

 During the final show students organised a panel discussion 'Invisible Lens' with Gill Saunders, Shubigi Rao and Faisal Abdu'allah.

> Professor Jo Stockham Head of Programme

Sculpture



Sculptural practice at the RCA is an open field full of the potential to create fleeting (or prolonged) physical, conceptual encounters with objects, architecture, site, materials, things, stuff and people. RCA Sculpture is a fluid mix of materiality, spatiality, time-based and temporal elements that incorporate a broad range of technical, material and conceptual approaches. This range of activity, elements of which are often hybridised, is a mainstay of current sculpture-related interests and research at the RCA. Artists continue to explore and develop ideas of expanded materiality: beyond form, process, texture, physicality and surface in order to communicate meaningful relationships with audiences.

- The programme was successfully revalidated.

- 15 students curated an exhibition and
- a series of events at Flat Time House.

 A new student exchange programme with University of Texas, Austin and RCA Sculpture to begin this autumn (2014).

Established the Matt's Gallery/David
 Troostwyk Studio Award with Robin Klassnik
 from Matt's Gallery, to provide a free studio
 and mentoring for a graduating artist.
 Inaugural recipient is Johnny Williamson –
 starting October 2014.

 Nicole Vinokur spent six weeks as the first Grizedale Arts resident. The residency is divided into two parts: to assist Grizedale in the curation of various exhibitions; and to use Grizedale for the production of artworks.

> Jordan Baseman Head of Programme



Karolina Magnusson Murray, MA Painting (Performance Pathway), 2014

Performance

The Performance Pathway was established in September 2013 to focus attention on a subject that has been present and strong in all areas of Fine Art at the RCA over many years.

We have a steady flow of talks and workshops from relevant visiting artists, from emerging artists to leading figures in the field. Our emphasis though is for our students to be critically located within practice through an ongoing engagement with the manifestation of their work.

Within Performance the presentation and staging of work is essential to the forward momentum of the practice, and we therefore encourage our students to take up opportunities to produce new work in a variety of live and broadly differing situations, within and outside the college environs and also in other contexts and countries.

- The first cohort of students presented strong performances in the School's annual Work-in-progress Show.

– Students took part in the annual exchange for all Performance first-year students with the MAR at the Royal Dutch Academy in The Hague, Netherlands, and in January/February students from both institutions made new work and exhibited in The Hague and London.

– In May nine students made work in the Friction Festival in Uppsala, Sweden.

At the end of the College year students participated
in a live public performance festival at Testbed, Battersea.
In 2013/14 a number of our current students independently
made performances and exhibitions in many countries
internationally including in Argentina, China, Ireland, Spain,
Sweden and the UK.

Moving Image Pathway

In September 2013, the Moving Image pathway was established as a new study route within the School of Fine Art. The formation of the pathway reflects moving image not only as a major form within contemporary art but also recognises the long-standing presence of film and video within the School. New permanent staff, including tutor Aura Satz and technician Bruno Ramos, have been appointed.

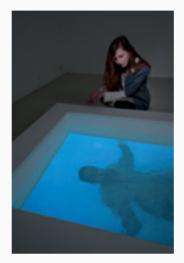
Students on the pathway have access to a newly expanded schedule of visiting lecturers, group crits, critical theory seminars, teaching workshops, study visits and a series of professional practice seminars built around the discipline.

In 2013/14, the Moving Image Studio, the College's teaching centre for film and video, continued to provide regular support to the wider community of students from the School and the College.

Visiting lecturers on the pathway included Melanie Manchot, Shezad Dawood, Steven Eastwood, Anna Lucas, Lindsay Seers, Charlotte Ginsborg, Doug Fishbone, Gareth Evans (Whitechapel Gallery), Paul Luckraft (Zabludowicz Collection), Steven Cairns (ICA), Matt Carter (Lux) and Anna Mandlik (Arts Council).

Students went to Oberhausen Film Festival and Julia Stoschek Collection, Germany, in May 2014; made work and organised an artists' moving image festival in partnership with international artists at a residency at Tomma Rum, Sweden, in August 2014; and showed in venues including Whitechapel Gallery London; South Kiosk Gallery London; the Library Space Battersea and Worcester Art Gallery.

School of Humanities



2013/4 has been an exciting year for Humanities. Professor Victoria Walsh became head of Curating Contemporary Art, and Dr Marguard Smith joined us as School Research Leader and Head of Doctoral Studies. Student successes included new publications from Critical Writing in Art & Design such as Ends Meet: Essays on Exchange and Ark: Words and Images from the Royal College of Art Magazine 1950–1978; and the CCA graduating exhibition, ... all silent except for the buzzing..., which received glowing press reviews. The V&A/RCA History of Design students staged a successful end-of-year symposium to showcase their dissertation research. Five Humanities students successfully completed their PhDs this year.

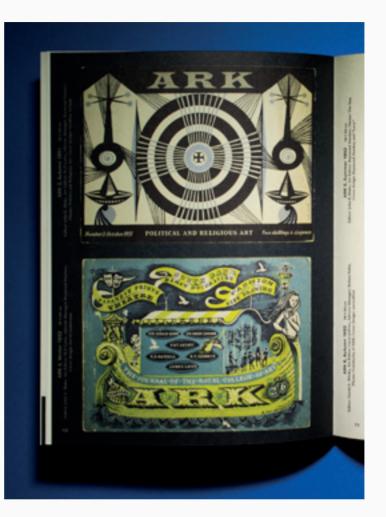
Amongst the many exhibitions and publications produced by Humanities staff were Brian Dillon's show *Ruin Lust* at Tate Britain; Martina Margett's *Time Machines:* Daniel Weil and the Art of Design at the Design Museum; and Marquard Smith's book The Erotic Doll: A Modern Fetish (Yale). Staff research projects included two continuing AHRC Network Projects: 'Fashion in Translation' (Sarah Cheang) and 'Art and Conflict' (Michaela Crimmin) and an AHRC Research Development Award for 'Cultural Value within New Media Cultures of Networked Participation' (Victoria Walsh). The Arts Council 'Inspire' Project, led by Karen Alexander, concluded with 'Curating Conversations', a summer curatorial programme for young and emerging curators.

In April, the School hosted the 40th Annual Conference of the Association of Art Historians, convened by Jane Pavitt, which brought together over 400 international delegates. Keynote speakers were cultural theorist and curator Professor Mieke Bal and artist Grayson Perry.

Professor Jane Pavitt Dean of School

Critical & Historical Studies

Critical Writing in Art & Design



Students:

Research student Nina Trivedi presented a lecture on 'Object Oriented Ontology and Politics' at the New York Public Library; Elisa Adami organised the conference Archives for the Future at the University of Westminster; Kevin Biderman co-curated a series of films on public and private space in the City of London for the Architecture and Design Film Festival, London; Luci Eldridge took part in the group exhibition On New Grounds at Bluecoat, for the Liverpool Biennale; Angels Miralda Tena took part in Bibliothèque Kandinsky at the Centre Pompidou Summer University in July; Helen Kearney spoke at the Victorian Cities conference in Middlesborough; and Dionea Rocha Watt's essay on the work of Louise Bourgeois will be published to accompany an upcoming exhibition at Munich's Haus der Kunst.

Staff:

Lucy Soutter's book, *Why Art Photography*, published by Routledge in 2013, is currently being translated into Spanish for publication early in 2015.

Chantal Faust wrote the catalogue essay for Random International's exhibition *Studies In Motion* at Lunds Konsthall in Sweden. She also published a short text in the National Trust publication as part of their guide to the re-creation of Erno Goldfinger's Flat 130, led by Hemingway Design.

Harriet McKay was made Patron of Cape Town township-based not for profit design group Monkeybiz and is currently working with the RCA Students' Union to organise a design competition that will allow the winner to travel to South Africa and see their product developed.

> Joe Kerr Head of Programme

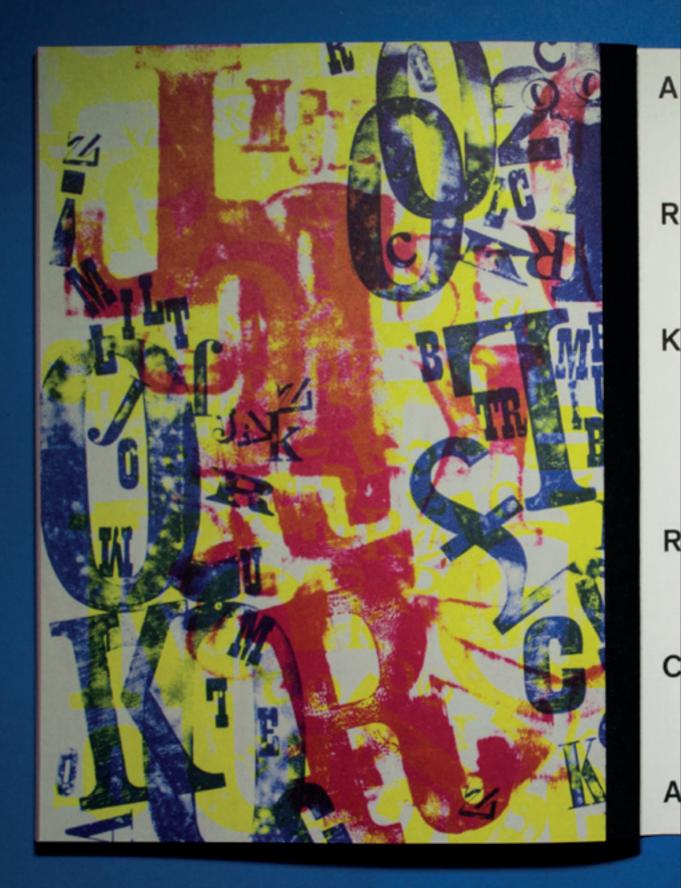
Tutor Brian Dillon curated *Ruin Lust*, a show at Tate Britain (opened March) that served as 'a guide to the mournful, thrilling, comic and perverse uses of ruins in art from the seventeenth century to the present day'. His anthology of essays, *Objects in this Mirror*, was published by Sternberg in January.

Tutor Nina Power was invited to contribute to *Flamme éternelle*, a 'living' work of art curated by Thomas Hirschhorn at the Palais de Tokyo, Paris in August.

CWA&D recent graduates produced their first books: David Morris's *Schizo-culture* (two-volume set, MIT press, January 2014); and Iris Long's study on data visualisation, the first book of its kind in Chinese.

> Professor David Crowley Head of Programme

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66 TIMELINE 69 ADVERTISING: THE SKELETON IN WHOSE CUPBOARD? by Raymond Hawkey @ Jack Beddington introduced by Rhiannon Flemming ARK 5, 1952

77 THE MACABRE IN ITALY by Bruce Lacey introduced by Sean Stoker ARK 14, 1952

80 SELF PORTRAIT Anonymous author introduced by Emily Beber ARK 14, 1955

83 BUT TODAY WE COLLECT ADS by Alison (2) Peter Smithson introduced by Pascale Cumming-Benson ARK 18, 1956

86 SHOES HAIR AND COFFEE by Toni del Renzio introduced by Giulia Damiani ARK 20, 1957

95 A MOST SOPHISTICATED WEAPON by Derek Hyatt (2) A.J. Bisley introduced by Jessie Bond ARK 21, 1958

99 KURT SCHWITTERS, PAUL NASH & MRS NEVELSON by Derek Hyatt introduced by Lucy Biddle ARK 23, 1958

104 THE LEANING TOWER OF VENICE by Ralph Rummey introduced by José da Silva ARK 24 - 26, 1959 - 60 111 BETTER AND WORSE DREAMS (SOME IDEAS ABOUT DESIGN) by Ken Baymes introduced by Cecily McNamara ARK 30, 1961/1962

119 THE SINGLE FUNCTION OF ART by E.N.L Jean-Baptiste THE SINGLE FUNCTION OF THE ARTIST by Hubert (Tony) Laws introduced by Keren Goldberg ARK 33, 1962

126 VISUALIZING... by Fine-Artz introduced by Susanna Davies-Crook ARK 35, 1964

133 FUN PALACE by Cedric Price introduced by Elizabeth Riggan ARK 35 – 36, 1964

138 A CONVERSATION ON DESIGN EDUCATION by Reyner Banham, Leslie Julius, Cedric Price (2) Michael Myers introduced by Hannah Newell ARK 36, 1964

145 THE HUMMING BIRDS by George MacBeth introduced by James A. Holliday ARK 38, 1965

165 SPACE MADE REAL BY ITS DEFINITIONS by Maurice Agis (2) Peter Jones introduced by Liza Premiyak ARK 39, 1965

171 MUSIC by John Tilbury introduced by Renyi Ng ARK 45, 1969

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Curating Contemporary Art

The MA students took part in interim projects with national profile partners Wysing Arts, ACME studios and Hackney Picturehouse.

Their final graduate exhibition *...all silent but for the buzzing...* a multimedia, multiplatform exhibition bringing together the work of 18 artists focused on the relationship between the visual, sound, performance space and time.

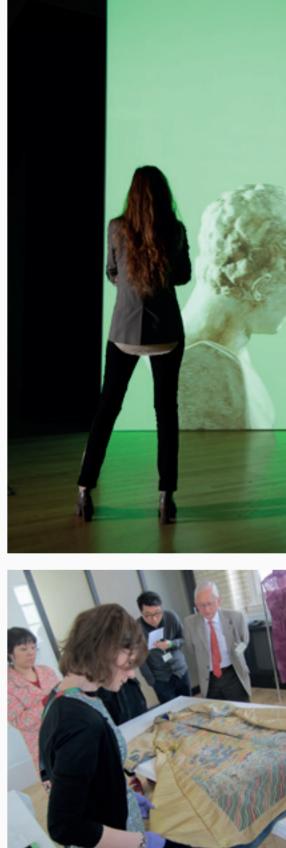
Staff research projects included:

Transfigurations – a research exhibition
 (and publication), which took place
 at MACBA, Barcelona, working with
 international curators, artists, and galleries
 as part of major four-year EU funded project
 (led by Victoria Walsh).

 Cultural Value and the Digital – an AHRCfunded research collaboration with Tate, which examined the impact of digital on the cultural sector (led by Victoria Walsh).
 Art and Conflict Network (AHRC-funded) that brought together artists, curators, critics and policy makers to examine what role art and artists play in conflict zones (led by Michaela Crimmin).

 Exhibition curated as part of the Chinese Academy of Fine Arts Biennale with CCA alumni Olga Fernandez and November Paynter (led by Kit Hammonds).

Professor Victoria Walsh Head of Programme ...all silent but for the buzzing..., Installation view



V&A/RCA History of Design

Humanities Research



Staff and students took part in the first of two British Council-funded workshops between UK and India: 'Anxious Bodies: Design and Uncertainty in the Global Present' led by co-organisers Suchitra Balasubrahmanyan (Ambedkar University, Delhi) and Christine Guth (RCA/V&A).

– AHRC Network project Fashion and Translation:
 Britain, Japan, China, Korea (principal investigator
 Sarah Cheang, RCA; co-investigator Elizabeth
 Kramer, University of Northumbria) held
 its first two-day workshop in April at the RCA,
 Clothworkers' Centre for the Study of Textiles
 and Fashion, and the V&A.

– Four students interned on the Crab Tree Farm Dated Book project in Chicago, led by Angela McShane (V&A).

 Angela McShane was appointed co-investigator for a new ESRC project entitled 'Intoxicants and Early Modernity, England 1580–1740' investigating the importance of intoxicants and intoxication on the economic, social, political, material and cultural life of England.

 Alumni: Jasmine Kilburn-Toppin (PhD, 2013) was awarded a six-month Paul Mellon fellowship at the Centre for British Art; Tania Messell (MA, 2014) secured funding at Brighton University for her PhD 'Representing the Industrial Design Profession on the World Stage, 1957 to the Present'. Miranda Clow and Lauren Fried (MA, 2013) return to the RCA to begin AHRC-funded PhDs in 2014.

> Professor Jane Pavitt Head of Programme



PhD completions:

– Stefano Cagol (CCA): Towards a Genealogy of the Thematic Contemporary Art Exhibition: Italian exhibition culture from the 'Mostra della Rivoluzione Fascista' (1932) to the Palazzo Grassi's 'Ciclo della Vitalità' (1959–1961)

– Duncan Cook (CHS): Art, Agency and Eco-Politics: Rethinking urban subjects and environment(s)

 Jessica Jenkins (History of Design):
 Visual Arts in the Urban Environment in the German Democratic Republic:
 Formal, theoretical and functional change, 1949–1980

Núria Querol (CCA): The Impact of
 Globalisation on Curating Contemporary Art
 in India, 1990–2012

 Alice Twemlow (History of Design):
 Purposes, Poetics, and Publics: The shifting dynamics of design criticism in the US and UK, 1955–2007

> **Dr Marquard Smith** Head of Doctoral Studies



Norkshop for AHRC Network project Fashion and Translation.

School of Material

'Student activity in an international context continues, including presenting in trade fairs and exhibitions, winning prizes and awards.'

The School of Material's focus on innovation in the use of material through our teaching, professional practice and research continues to provide a platform for the development of new forms and new thinking about the material world.

This year has seen significant international collaborative projects, bringing together industry and academic partners. As part of the ArcInTex network, our proposal for future collaboration with the Heatherwick Studio on doctoral programmes was incorporated into a major EU bid for an innovative training network under the Marie Curie scheme for researcher mobility. In Ceramics & Glass, collaboration with manufacturers in China enabled the realisation of a major commission in Qatar. The Chinese National Union of Garment Workers visited in June 2014. We look forward to participation in the UNESCO silk route project on the technological road of global culture and industry in the future, and continuing work with the Swiss-based Sustainable Luxury Forum.

Student activity in an international context continues, including presenting in trade fairs and exhibitions, winning prizes and awards, complementing the work of academic staff on the international platform.

Dean of School Professor Wendy Dagworthy OBE retired in July 2014 and was replaced by Professor Judith Mottram.

Professor Judith Mottram Dean of School

Ceramics & Glass

A collaborative research project with the V&A was undertaken to remodel and restore an eighteenth-century Meissen porcelain table fountain. Parts of the fountain were reconstructed by RCA ceramicists Dr Steve Brown and Professor Martin Smith.

Felicity Aylieff was commissioned to make an installation for the Tornado Tower (QIPCO Tower), Doha, Qatar, consisting of three monumental ceramic sculptures up to 4.5m in height, which were designed in the UK, made in China and installed in Qatar.

Alison Britton published her book Seeing Things, Collected Writing on Art, Craft and Design.

Students worked with the Cmielow Porcelain Factory in Poland and exhibited at Sketch restaurant, London. Three out of the four selected artists for the *Jerwood Makers Open* exhibition were recent graduates of the programme.

> Professor Martin Smith Head of Programme







Fashion Menswear & Womenswear



Inside Me, Nam Jung Choi, MA Womenswear, 2014

Johanna Dindler (MA Menswear, 2014) won first prize in the Tsinghua Design Competition in Beijing.

Menswear students exhibited in the Brioni Bond Street shop in May 2014.

Menswear students' Shirt Project exhibited at Milano Unica, followed by a display in the Emmett shop on Jermyn Street and a small print run.

Natalija Mencej, (MA Menswear Knitwear, 2014), won the Camera Nazionale della Moda Italiana Award at ITS, which included a prize of €2,500 and a six-month internship in Trussardi.

The RCA Womenswear programme was invited to propose students for the British Fashion Council 'Inspire' initiative, a privilege open to just two colleges.

At the ITS 2014 competition, two 2014 Womenswear graduates gained the most coveted prizes: Katie Roberts-Wood won both the Vogue Talent and Best Collection awards (€15,000 and the opportunity to show her work at the 2015 show in Trieste next year), and Zoe Waters won the Diesel Award (€25,000) with a six-month paid internship at Diesel Italy.

Marta Jakubowski, (MA Womenswear, 2014), was selected by the British Fashion Council for the Ones to Watch exhibition and given a platform to present her collection at Somerset House London Fashion Week.



Christopher Bailey (MA Womenswear, 1994) took over as chief executive officer of Burberry, while maintaining his role as chief creative, overseeing all collections, product lines and international marketing.

Milliner Justin Smith (MA Womenswear, 2007) was credited with transforming Angelina Jolie for her acclaimed role in Maleficent.

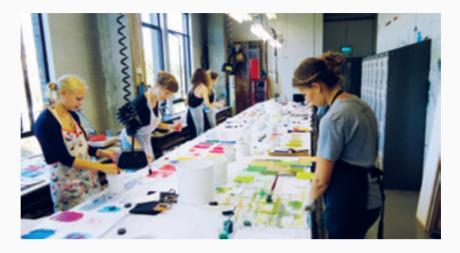
Recent Womenswear graduates have taken up design positions at Lanvin, Stella McCartney, Celine, Givenchy and Burberry, and RCA Womenswear alumni including Christopher Bailey, Danielle Romeril, Julien Macdonald, Justin Smith and Sophia Webster presented collections during London Fashion Week.

Professor Wendy Dagworthy retired after 16 years as head of Fashion Menswear and Womenswear and was replaced by Zowie Broach.

> **Zowie Broach** Head of Programme

Goldsmithing, Silversmithing, Metalwork & Jewellery

Textiles



The 'Three Schools Project' saw staff and graduates travelling to the Mizuno School of Jewellery, Tokyo, and the Academy of Fine Arts, Munich, with a programme of exhibitions and lectures.

Student projects of note this year included:

- A jewellery competition with exhibition at Susannah Lovis Jewellery in Burlington Arcade, London.
- Theo Fennell Jewellers, London, annual awards for jewellery and silver designs with a showcase exhibition in the London flagship shop for the winners.
- MA first-year project with exhibition at the Pitt-Rivers Museum, Oxford.
- The Digital Soane an analogue/digital exhibition by alumni at the Sir John Soane's Museum, London, and a competition, exhibition and project for products for the museum shop
- An analogue/digital jewellery exhibition and seminar at the Goldsmiths' Centre, London, organised and conducted by two RCA staff.
- A medal competition at the British Art Medal Society, won by first-year GSM&J student Carrie Dickens.
- Student projects showing engagement in sustainability: Max Danger raised awareness of the plight of bees in the city environment through his Bee-Aware project; and Rui Bao turned a disability into an ability by exploring the use of ears as eyes (and hearing as seeing) with the development of new sensory strategies for people with visual impairment.
- The College agreed to change the name of the programme to Jewellery & Metal in 2014/15.

Professor Hans Stofer Head of Programme Textiles participated in many exciting collaborative and prestigious projects throughout the year, including:

> The Fiat project, with teams from Vehicle Design, Service Design, Design Interactions and Textiles.

- The Balfron Tower project, with teams from Textiles and Interior Design.
- The Jaeger Textile and Fashion project challenged students to explore the company's heritage to revitalise contemporary fabrics and tailoring.
- Eight RCA Textiles graduates were selected to show in the Texprint London showcase and Paris Indigo exhibition; six of the seven prestigious awards went to RCA graduates.
 First- and second-year Textiles students took part in the Spinexpo project and exhibited work in the international trade show in Shanghai.

Staff changes and new academic appointments in the Textiles programme included: Freddie Robins becoming Senior Tutor for Knitted Textiles; Fiona Curran joining Julian Roberts and the team as Senior Tutor for Mixed Media Textiles; Jemma Ooi being appointed Tutor for Printed Textiles and Kirsty McDougall as Senior Tutor for Woven Textiles.

> Professor Clare Johnston Head of Programme

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InnovationRCA



InnovationRCA, the home of entrepreneurship and enterprise at the Royal College of Art, continued to make an impact on the future of start-ups and graduates who accessed its services and advice.

During the year, nine start-ups were supported under its incubation programme, bringing the total number of graduate companies that have been incubated at the RCA to 22. Of these, 12 have begun trading and generated revenues of over £6 million in the last financial year. Over the course of the year, six secured over £1.6 million in competitive grants and five have raised investment of over £8 million.

A further 22 graduate SMEs were mentored during the year and InnovationRCA continued to offer intellectual property, social enterprise and commercialisation support to students and graduates wishing to protect their work and commercialise it through its fellowships programme. It received almost 100 student applications for support and four new fellowships were awarded to the creators of *AirGo*, an innovative cycling helmet, *Gravity Sketch*, a design tool that allows users to create and visualise 3D drawings in mid-air, *Path*, a walking aid for sufferers of Parkinson's disease and *Plan Bee*, a scanning system to combat bee hive decline.

Throughout the year, InnovationRCA continued to provide commercialisation support in the form of drop-in clinics, intellectual property workshops and entrepreneurial networking meet-ups. It delivered a highly rated Investor Event with London Business Angels, and from June to September ran Entrepreneurs' Launchpad Summer School, in its business incubator. Over 35 recent graduates and students received mentoring and attended masterclasses helping them to develop the skills needed to progress their business ideas.

Many of the start-up ventures supported by InnovationRCA continued to make substantial progress over the course of the year. Loowatt, having secured a \$1 million grant from the Bill and Melinda Gates Foundation last summer to continue development of its sustainable solution for global urban sanitation, is now set up independently of the InnovationRCA incubator and is continuing work on its pioneering waterless toilet system pilots in Africa. It unveiled its mobile off-grid, energygenerating luxury loo system at Latitude music festival this summer. ROLI secured \$12.8 million of Series A Financing from a consortium of leading investors, led by Balderton Capital, to increase production capacity of its revolutionary Seaboard Grand, which continued to garner interest and accolades and was awarded the Design Museum Designs of the Year award in the product category.

Additionally, four start-ups in the InnovationRCA incubator collectively raised over £1 million, marking a milestone in the development of their businesses. One of these, BuffaloGrid, which has developed portable small charging units for power generation in off-grid regions, received almost £200,000 from the Technology Strategy Board (TSB). BuffaloGrid was also selected as a winner of Virgin Media Business '3 New Things' competition, and a host of other awards. Cupris Health, Ikawa and Yossarian Lives also received grants and awards from angel investors and organisations including the TSB. For such young start-ups to win such significant amounts of competitive Technology Strategy Board funding is testament to their strength - and to the value that InnovationRCA has added to these companies that are developing tools, services and systems to change the way we live, work and play.

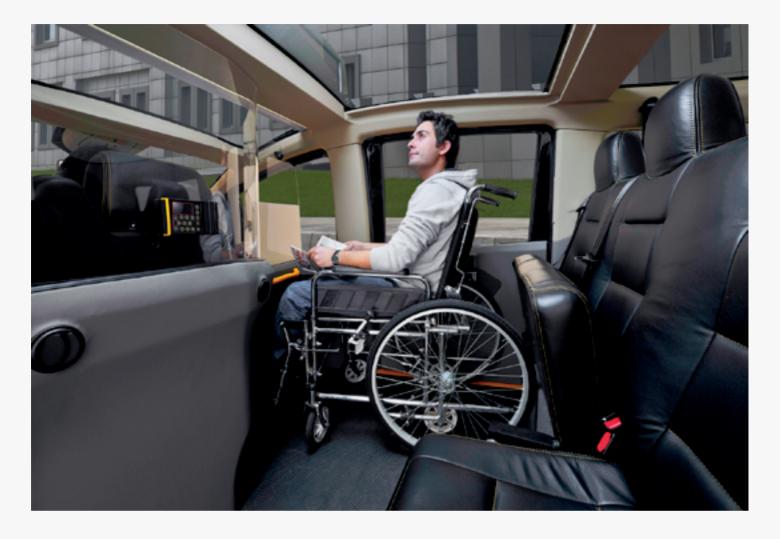




'The financing will enable us to build our team, and accelerate our product roadmap. The Seaboard is just the first in a line of breakthrough music hardware and software products, and the investment will speed development of core platform products.'

> Roland Lamb ROLI founder

The Helen Hamlyn Centre for Design



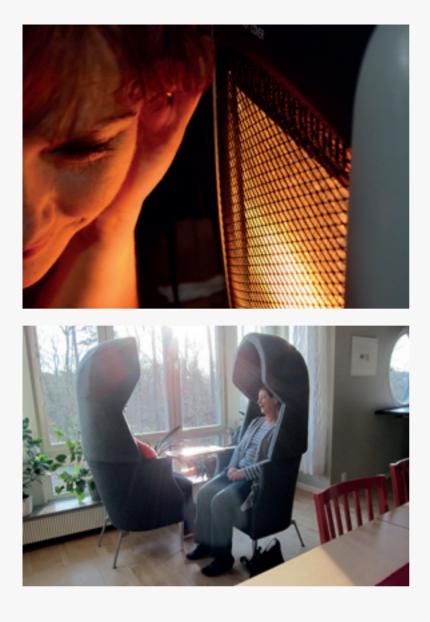
The Helen Hamlyn Centre for Design is the RCA's largest and longest-running centre for design research. Endowed by the Helen Hamlyn Trust, its purpose is to conduct practice-based research and projects with industry that will contribute to improving people's lives. The Centre's approach is inclusive and interdisciplinary, based around the activities of three research labs: Age & Ability, Health & Patient Safety and Work & City.

In 2013/14, the Centre's Age & Ability Research Lab advanced its flagship project to develop a 'super-inclusive' London taxi in partnership with RCA Vehicle Design and a Turkish manufacturer – the prototype of which was shown to London Mayor Boris Johnson in spring 2014. The Lab worked with Arthritis Research UK on new kitchen tools for people with arthritis and with Stannah on new ways to support the balance of older women prone to falls. It explored how people can save energy in their homes through a European project, and it continued its groundbreaking work in design for autism in partnership with the Kingwood Trust. The Lab also notched up seven years of collaboration with BlackBerry, showcased in the book *Inventory*.

In 2013/14, the Centre's Health & Patient Safety Research Lab continued with the commercial development of its award-winning emergency ambulance and with its work on improving instrumentation for knee surgery in partnership with DePuy Synthes Joint Reconstruction. It completed a study of care home furniture in Scandinavia with Swedish manufacturer Kinnarps, which resulted in the development of four prototypes. Two senior members of the team, Jonathan West and Gianpaolo Fusari, were seconded to the new HELIX Centre at St Mary's Hospital, a joint venture between the RCA and Professor Ara Darzi's Institute of Global Health Innovation at Imperial College London.

In 2013/14, the Centre's Work & City Research Lab continued to make influential advances in workplace design research, completing projects with Herman Miller, Haworth and Philips Lighting. The Lab explored the balance or blend between working and living through a UK Research Council





funded project, Family Ritual 2.0, looking at how new technology can help mobile workers keep in touch with their families. This theme of work-life balance was further explored in an exhibition and book, *Time & Motion: Redefining Working Life*, which was produced as part of the Creative Exchange, a national AHRC-funded knowledge exchange hub in which the Helen Hamlyn Centre is playing a key role.

The Work & City Lab also completed a two-year project on lighting the secondary school classroom to support learning, supported by Megaman Charity Trust Fund, and participated in a major study, Creative Citizens, led by former *Independent* editor and Professor of Digital Economy at Cardiff University, Ian Hargreaves. This looks at the rise of digitally enabled communities and resulted in a major conference and exhibition at the RCA in September 2014.

At the end of the year, the real-world impact of Helen Hamlyn Centre for Design projects was the subject of a special exhibition, *Breaking Through*, which went on show in the Dyson Gallery as part of the London Design Festival 2014.

Powerchord

The project shown here is from the European SusLabNWE research project, which is exploring ways to reduce domestic energy consumption. The Helen Hamlyn Centre for Design and Sustain RCA worked with partners in the UK, Germany, Sweden and the Netherlands to explore how people view energy use in the home. Powerchord is a prototype system that gives audio feedback on electricity use through birdsong. Researchers: Flora Bowden and Dan Lockton. Funded by: Interreg NWE Programme and European Regional Development Fund.

Togetherness

This project explores new furniture concepts for the care market in Scandinavia, based on in-depth user research in care homes in Sweden, Norway and Denmark and with older people living independently in their homes. Four prototype designs were developed, including this conversation chair for people who are hard of hearing. Researcher: Lisa Johansson. Research partner: Kinnarps.

Future London Taxi

This design study shows a new London taxi that will be greener than current taxis and will cater for all ages and abilities. Developed with two Turkish manufacturing partners, the vehicle prototype reflects an inclusive design approach in which passenger needs and the voice of the London cabbie have been carefully considered. Research Leaders: Rama Gheerawo (HHCD); Professor Dale Harrow (RCA Vehicle Design). Research partners: Karsan and Hexagon.

Time & Motion

This innovative co-working space, entitled Hybrid Lives, was developed by PhD researcher John Fass as part of a major project within the Creative Exchange hub looking at the impact of digital technology on working life. It formed part of an exhibition, *Time & Motion: Redefining Working Life*, at FACT (Foundation for Art and Creative Technology) in Liverpool, from 12 December 2013 to 9 March 2014. John Fass was among the contributors to a book of essays published by Liverpool University Press to coincide with the exhibition, edited by Helen Hamlyn Professor of Design Jeremy Myerson and Emily Gee.





Helen Hamlyn Research Associates 2013/14

Senior Research

Associates: Ross Atkin Gianpaolo Fusari Catherine Greene Merih Kunur Dr Dan Lockton Dr Chris McGinley Niels van Roij

Research Associates:

Flora Bowden Amanda Buckley Lottie Crumbleholme Katie Gaudion Shruti Grover Lisa Johansson Simon Kinneir Dr Alan Outten Imogen Privett Gail Ramster Hawys Tomos Paulina Yurman

Executive Education

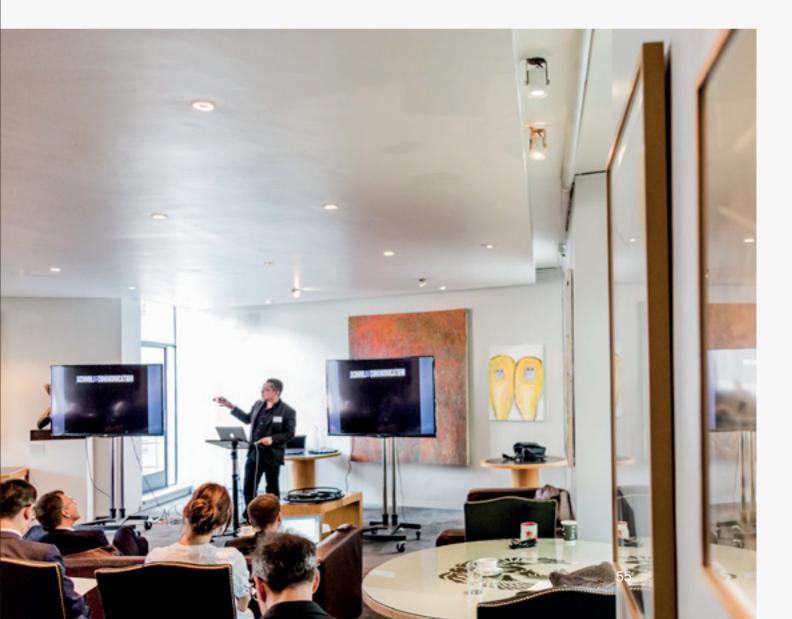
As part of the new emphasis on Knowledge Exchange, the Royal College of Art offers tailor-made education and training programmes that will empower organisations to drive innovation, integrate design thinking at all operational levels and provide a deeper understanding of the needs of customers and end users.

At the heart of our approach to partnering with industry lies collaboration, so that we build lasting, meaningful and mutually beneficial relationships. Working with partner organisations, of all sizes, we bring together subject experts to work closely with partners in developing programmes that map to organisational needs, culture and purpose.

Samsung

The RCA worked in close partnership with Samsung to deliver a holistic education package for its most talented staff. Not only did a select number of Samsung employees undertake the full two-year Master's programme in London, but they were joined for one term by a larger group, who benefited from an accelerated and immersive programme that equipped them to return to Samsung as Design Ambassadors, helping to create a grassroots culture of design thinking and innovation.

As part of this strong partnership, Dr Nick de Leon and a team from the Service Design programme delivered a week-long course on Design and Innovation of Services and Service Systems in Seoul, South Korea. Aimed at Samsung professional designers and technical specialists, the programme helped Samsung to develop their Service Design skillbase by harnessing existing technical or design specialisms (traditionally geared towards products) and reapplying these to the design of entire service systems.



Research & Knowledge Exchange



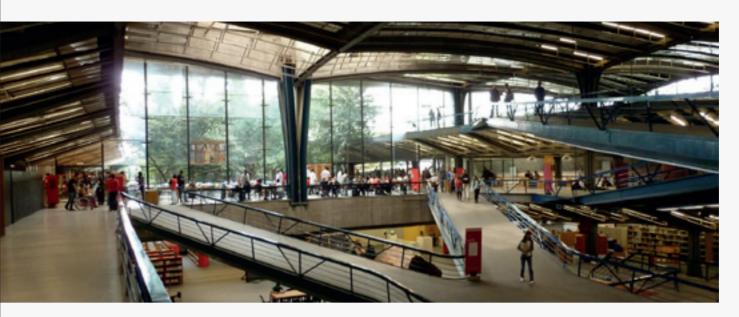
The RCA leads internationally in the development of high quality and impactful research and knowledge exchange in art and design.

Along with universities nationwide, in November the College submitted its research from the period 2008–13 to the government census of research quality, the Research Excellence Framework 2014. The College's submission included almost 350 individual research outputs carried out by some 100 academic staff, and seven in-depth case studies demonstrating the social, cultural and economic impact of our research.

Through the newly created role of Head of Knowledge Exchange, the College is committed to strengthening its research and teaching through growing and developing its knowledge exchange activities. This will enable the RCA to more actively contribute to and stimulate growth and innovation in the wider economy.

Research students are a critical feature of our research and knowledge exchange culture. Following successful applications to the Arts and Humanities Research Council, in January the College guaranteed significant future PhD scholarship and research training funding through its leadership of the London Doctoral Design Centre (LDoc) in partnership with Kingston University and University of the Arts London, and as a member of the Royal Hollowayled TECHNE doctoral training consortium. The first cohorts of LDoc and TECHNE students commenced their PhD study in October 2014.

Research



Further highlights of the year included:



Public Spaces and the Role of the Architect

Another major Arts and Humanities Research Councilfunded project launched, in collaboration with the São Paulo Research Foundation (FAPESP), 'Public Spaces and the Role of the Architect: A comparative study of influential Modernist and contemporary examples in London and São Paulo'. Led by the School of Architecture in partnership with the Faculty of Architecture and Urbanism, University of São Paulo, the three-year project takes advantage of the complex and often spectacular legacy of architectural Modernism in both London and São Paulo as a way of reflecting historically on contemporary public space design, an important contribution to the current debates on 'place-making'.

Meissen Table Fountain

Working alongside curators and conservators at the V&A, RCA ceramicists used 3D scanning and CNC machining to complete the reconstruction of a unique eighteenthcentury porcelain table fountain made by the pioneering Meissen factory just 50 years after they had invented European porcelain. The fountain will be displayed in the V&A's new 'Europe 1600–1800' galleries, opening in 2015.

So Far/So Good

RCA research students organised the third biennial studentled conference, this year entitled 'So Far/So Good'. The theme of the sold-out, two-day event across the Kensington and Battersea campuses was 'inspired by a leap into the space of research and practice', and included presentations and discussions from researchers internationally.

Knowledge Exchange



Key highlights showcasing RCA Knowlege Exchange projects include:

Hyundai Motor Company

Hyundai Motor Company believe that change comes from innovative thinking. Putting this into practice, Hyundai approached the School of Communication to initiate a research collaboration with staff and students in order to gain fresh approaches, new ideas and insights that would allow the company to look at developing innovative approaches around the wider subject of mobility and transport. The results from this highly successful project culminated in the book titled *The Horse is Dead, Long Live the Horse*; a multi-lane textual and visual highway of a publication, speculating on the future of mobility and the automobile.

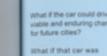
John Lewis Partnership

The RCA collaborated with the John Lewis Partnership for their 150-year anniversary. The College curated *Future Room*, the finale to the retailer's museum exhibition shown at its Oxford flagship store as part of the celebration. Over three months, *Future Room* provided visitors with a glimpse of future living through exhibiting 13 artefacts and projects developed by RCA students, staff and alumni.

Hexagon and Karsan

This year saw the continuation of the close collaboration between the RCA, Turkish design studio Hexagon and vehicle manufacturer Karsan to develop a new London Taxi design based on research with drivers and passengers. The project draws on the expertise of the RCA Vehicle Design programme and the Helen Hamlyn Centre for Design's Age & Ability Research Lab.





A Proposal

Bethany Shepherd & Cervs Wilson



'The RCA understands that the new attitute of openness between the "art school" and businesses can provide resources for innovation, creativity, applied design thinking and new kinds of leaning experiences for both partners.'

> **Seokhoon Kang** Director of the Market Insight Group, Hyundai



Industry Partnerships

'Partnerships with industry are an integral part of studio learning at the RCA, and help companies to gain a competitive edge by running bespoke studio projects in collaboration with academic programmes, research centres and their students.'



In 2013/14 partners from a range of industries including government, transport, digital media, technology, fashion, retail, fast-moving consumer goods and food and drinks collaborated in studio projects at the RCA.

Feast Automata, Fortnum & Mason

In February 2014, historic British luxury goods and grocery retailer Fortnum & Mason collaborated with the Royal College of Art's MA Design Products programme.

'Feast Automata' set a brief for students to design a selfoperating machine that transforms, entertains and functions within the setting of a feast. Students were asked to design the object so that it would sit on a tabletop and transform using mechanical means, rather than electrically or digitally. The context of feasting, the history of automata and the iconic Fortnum & Mason store were key considerations.

The project launched in October 2014 with Andrea Tanner, Archivist at Fortnum & Mason and Martin Smith from Laikingland. This was followed by lectures by Yuri Suzuki on making mechanical and analogue works, Dr James Auger on robots, and Tim Hunkin on making automata. Students also visited the Fortnum & Mason store in Piccadilly, as well as the *Saints Alive!* exhibition at the National Gallery.

For final presentations, each student discussed their work for four minutes in the form of models, prototypes, drawings or digitally, alongside guest critics from Fortnum & Mason and the RCA.

Judica, Ministry of Justice

In 2013/14, the Ministry of Justice/Criminal Justice System worked with the Royal College of Art's MA Service Design programme on a group student project, offering a real-life opportunity to transform a public service through design.

Four Service Design students worked on the brief to devise Judica – a human-centred umbrella service that gives witnesses a cohesive communications experience through their CJS 'journey' from witnessing a crime to giving evidence. The concept manifests itself in three elements: the overarching Judica brand, the Judica Passport and the Judica Digital Board. The aim is to give witnesses a sense of control, being valued and purpose. Judica compiles all the different agencies and becomes a one-stop-shop, resulting in a more straightforward and more transparent journey through the Criminal Justice System.

The service has been successful in creating value for all key stakeholders involved – the witnesses, those working inside the Criminal Justice System and for the system itself. Judica creates an effective layer of communication woven into already existing structures without the need of additional staff or restructuring. Furthermore, the Criminal Justice System benefits from more motivated and engaged employees, more satisfied witnesses and victims and, therefore, substantial savings.

FuelRCA



'FuelRCA's talks, workshops, mentoring and website provide great support for RCA students and alumni. They cover a wide range of professional development topics and skills which help with graduates' transition into the real world, whatever their creative discipline.'

> **Ritika Karnani** Students' Union President 2013/14, Royal College of Art

FuelRCA is the Royal College of Art professional development service. It helps students prepare for life after graduation, and supports alumni as they set up their own practices and gain employment in the creative industries. It complements the disciplinespecific support given by RCA schools and programmes, and incorporates latest thinking on enterprise, employability and entrepreneurship education.

Over 35 live events were held, from a webinar on time management with Stanford University's B J Fogg to communication skills workshops in collaboration with the Students' Union and a series of creative business masterclasses with Sotheby's and 10 Downing Street curator Janice Blackburn. Many of these were streamed live and made accessible on the FuelRCA website.

Employability activities included 'Finding your Dream Job' – a two-day workshop on identifying transferable skills, entering the 'hidden' job market, and successful CV writing and interview techniques. Heads of design at Mazda (Germany) and Sisley (Italy) were among senior alumni taking part in a new series of employment webinars for recent graduates, and we collaborated on the RCA's first-ever Industry Night for employers during *Show RCA 2014*.

Enquiries to the Fuel helpline, staffed by a panel of business, legal and career-change mentors, increased significantly over the year, with questions ranging from 'How can I get legal protection for my work?' to 'How should I adapt my CV to professional standards?'

Fuel's mentoring partnership with the Faculty of Royal Designers for Industry (RDIs) at the Royal Society for the Encouragement of Arts, Manufactures and Commerce (RSA) was strengthened by a workshop hosted by new media designer and Master of the Faculty, Malcolm Garrett RDI.

A second 18-month PwC-RCA mentoring programme was launched for ten alumni who had started their own creative enterprises since leaving College. Each start-up was matched with a PwC consultant whose role is to help grow the graduate's confidence in business planning, marketing or finance at regular review meetings.

SustainRCA





SustainRCA is the Royal College of Art's dedicated sustainability support and research hub. During their Master's degrees, RCA students are encouraged, inspired and mentored through SustainRCA's programme of tutorials, talks and workshops. Through SustainRCA, students have access to specialist resources and a professional sustainability network.

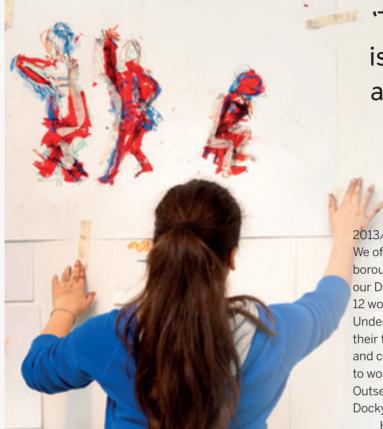
Throughout the year, Sustain Talks were well attended, with each of the five talks filling the lecture theatre; topics included 'The Future of the UK's Energy?' and 'The Real Price of Food?' Over 70 students accessed tutorial support during term-time. The 2013 *SustainRCA Show and Awards*, held during London Design Festival to showcase excellence in socially and environmentally led graduate work, received 66 applications from across 11 programmes.

SustainRCA embarked on its Circular Economy research strand, forging relationships with academicand commercial-facing organisations, the Ellen MacArthur Foundation and tradeshow Resource. Bringing together these organisations with designers, waste processors, manufacturers and retailers, the aim is to transform wasteful linear production-consumption business models systemically into those based on remaking, reuse, repair, reselling and recycling. SustainRCA mentored the RCA's first Ellen MacArthur fellow, Tim Sadler (MA Innovation Design Engineering, 2014) to produce a prototype that radically simplifies the material and component use in computer electronics, making critical raw materials recovery much easier.

The year also saw the launch of SustainRCA's Redesigning Agriculture research strand. A project with leading farm consultancy FAI Farms, *Chicken Run*, was the first step in developing new and innovative ways of improving the lives of farmed poultry. Ongoing research with scientists at FAI Farms into poultry 'enrichment' is now leading to the development of new types of bales to encourage natural behaviours, new laying systems, and a consumer education and awareness app.

SusLab NWE, a joint research project with the Helen Hamlyn Centre for Design, and an INTERREG-funded European collaboration between European research organisations signalled the launch of SustainRCA's Rebooting Energy research strand. SusLab explores domestic energy use through the design and trialling of new people-centred products, services and interfaces, developed collaboratively with householders. Making energy use more tangible has emerged as a focus. SustainRCA researchers Flora Bowden and Dan Lockton presented a series of papers including 'Drawing Energy: Exploring the Aesthetics of the Invisible' at the Congress of the International Association of Empirical Aesthetics (IAEA), New York, in August 2014.

ReachOutRCA



'Today I learnt that there is no right or wrong in art and many artists start by looking around them.'

Xin-Yi, 9 Griffin Primary School

2013/14 was another productive year for ReachOutRCA. We offered 45 workshops to schools across 16 London boroughs, with an additional 20 workshops delivered through our Durham Wharf Residency awards and a further 12 workshops delivered in partnership with Art on the Underground. Our programme enabled 650 young people, their teachers and RCA students to experiment, create and collaborate together. This year we were delighted to work in partnership with Art on the Underground, Outset Contemporary Art Fund, the V&A, and the Historic Dockyard, Chatham.

Highlights this year included: Drawn from Life, our Big Draw life drawing project in the Dyson Building gallery space; Open Space, a series of experimental drawing sessions for local schools during Wandsworth Arts Festival; The Secret of Collage, a week of workshops inspired by RCA Secret; Teachers' Studio, an innovative studio-based professional development project for teachers, supported by John Lyon's Charity; a fashion and textiles project with looked-after children from Ealing; and Designing the Future, an ambitious series of workshops culminating in an exhibition that invited young people from Kent to explore the way people, technology, society and the environment will change over the next few decades.

In June, ten schools took part in our annual Showzine workshops alongside *Show RCA 2014*. Each group worked with graduating students to document and critique the Show, and create new work inspired by the pieces they encountered during their visit to the College. Their responses included alternative catalogues, short films, creative writing and illustrated stories and were documented on our Showzine blog.

As ever, we extend our thanks to our funders the Durham Wharf Foundation and John Lyon's Charity for their generous continued support.

Philanthropy

The College could not exist without the generosity of its benefactors who support initiatives across the RCA, from new buildings to scholarships to academic programmes. We are grateful to the visionary donors who together contributed more than $\pounds 3.5$ million in 2013/14, and highlight here a selection of the transformative gifts we received this year:

Intel Technologist-in-Residence Programme

A donation from Intel enabled the College to appoint its first Technologist-in-Residence in the Design Interactions programme and to run a series of thematic workshops on strategic electronics. Recent RCA graduate Mike Vanis (MA Design Interactions 2013) took up his post as Technologist-in-Residence in January 2014. Based within the School of Design, the programme helps students frame electronics work in strategic and social contexts, and encourages them to consider the implications of emerging technologies.

Abraaj RCA Innovation Scholarships

A groundbreaking new scholarship programme was established through the generosity of the Abraaj Group, the leading growth market investment firm. As the largest postgraduate art and design scholarship programme in the world, the Abraaj RCA Innovation Scholarships offer full support for 25 international students.

Each year for the next five years, the scholarships will bring a cohort of five outstanding scholars from 23 developing countries to the RCA for two-year MA programmes. Scholars are selected by an expert panel of creative leaders and chosen for their potential to change the way people think and behave. The first cohort of scholars arrive in September 2014.

The Abraaj RCA Innovation Scholars will become a global community of innovators working for the betterment of the life and culture in their home countries.

Clore Innovation Centre & Visiting Professorship

The Clore Duffield Foundation generously funded the Clore Innovation Centre and established a Visiting Professorship in Creative Innovation at the RCA.

The Clore Visiting Professorship will bring the world's most celebrated creative leaders to the RCA for a week each year to inspire students, staff and members of the public through tutorials, seminars and lectures. In addition, Clore Visiting Professors will work closely with the RCA's incubator for start-ups emerging from student projects, mentoring the young entrepreneurs as they prepare to launch their businesses.

In recognition of the Clore Duffield Foundation's generosity, the Innovation Centre in the Dyson Building has been named the Clore Innovation Centre, an integral hub for educational and entrepreneurial developments at the RCA.

John Hedgecoe Exhibition and Scholarship

The legendary photographer John Hedgecoe (1937–2010) is best remembered for his intimate portraits of creative and cultural icons. A key figure in RCA history, he established the Photography programme in 1965 and inspired generations of students during his 38-year tenure at the College.

In July, John Hedgecoe's work triumphantly returned to the RCA in VIVAT! VIVAT! MY ENGLAND!, a stunning exhibition of 34 iconic photographs donated and curated by the artist Basil Alkazzi and John's wife, Jenny Hedgecoe. Photography enthusiasts, friends, family, former colleagues and students alike visited the RCA this summer to admire Hedgecoe's extraordinary talent and share their memories of the man behind the lens. All proceeds from exhibition sales supported the John Hedgecoe Scholarship.

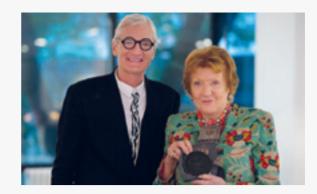


Provost's Circle Member Basil Alkazzi with Jenny Hedgecoe Curators of VIVAT! VIVAT! MY ENGLAND!









Provost's Circle

To celebrate the College's most generous and influential donors, the Provost's Circle launched in June 2014. Gifts from our Provost's Circle members have enabled the RCA to flourish by establishing scholarship programmes, endowing academic posts, creating state-of-the-art facilities, and supporting cutting-edge research. The Circle meets once a year at the time of the College's Convocation in the Royal Albert Hall.

The Provost's Circle inducted its five founding members at the inaugural ceremony and dinner in June, and we look forward to welcoming many new members over the years to come.



AlumniRCA

RCA alumni have a tremendous global impact. Using creativity, imagination and leadership, our graduates shape cultures and drive innovation across the world. We celebrate a small selection of our alumni's achievements in 2013/14 below:

– David Swann (MDes Industrial Design, 1991) won the International Council of Societies of Industrial Design 2014 World Impact Prize for his *ABC Life-saving Syringe*, an innovation designed to deter non-sterile syringe re-use in the developing world and address the estimated 1.3 million early deaths caused by unsafe needle injections worldwide.

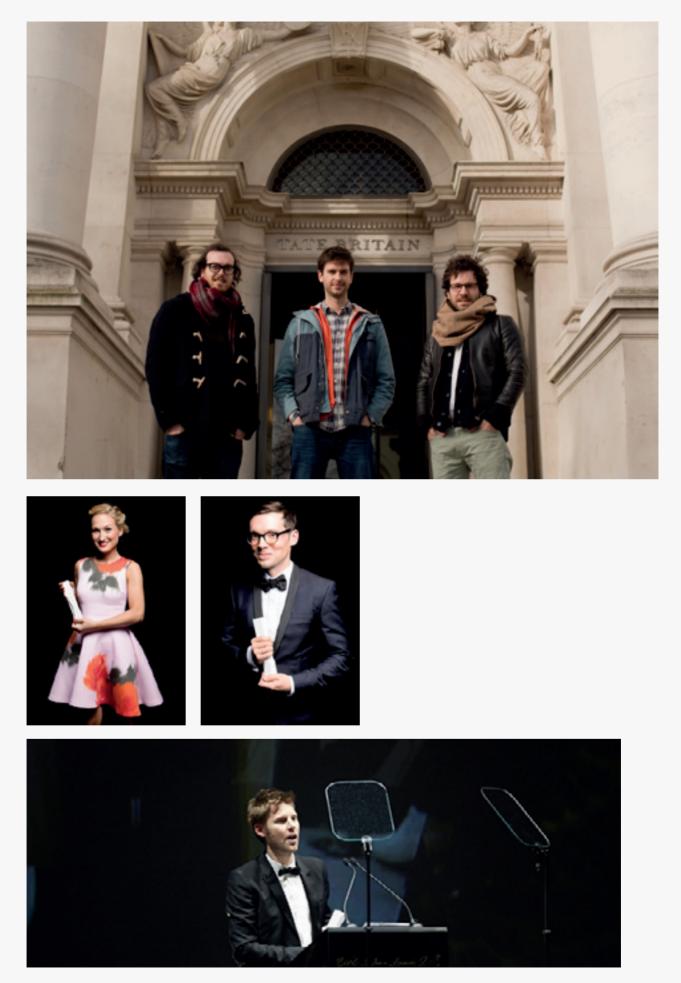
– Tom Price's (MA Sculpture, 2006) *Network* figure was selected alongside work by Damien Hirst and Martin Creed for a new sculpture walk, The Line, introducing world-class art to east London's waterways. The 2.74m piece references our social relationships in a world where we are increasingly connected through remote means.

– RCA Fashion graduates secured prizes at the 2013 British Fashion Awards. Erdem (MA Fashion Menswear, 2003) took the Red Carpet Award for the global awareness of his designs in the media, whilst recent graduate Sophia Webster (MA Fashion Womenswear, 2010) scooped the Emerging Accessories Designer Award. Christopher Bailey (MA Fashion Womenswear, 1994) enjoyed a double win, being presented with both Designer Brand of the Year and Menswear Designer of the Year Awards for iconic British fashion brand, Burberry, to which he was also appointed CEO of in 2014.

- RCA Design Interaction alumni were awarded the first-ever Tate IK Prize 2014, with their design studio's project, *After Dark*, which invited people all over the world to view the galleries online at night through cameraequipped robots that roamed the spaces and showcased at Tate Britain in August.

- Roland Lamb (MA & PhD Design Products, 2014) won the Design Museum's Designs of the Year award 2014 in the Product category with his revolutionary reinvention of the piano. Considered a radically new musical instrument, *The Seaboard Grand* has been presented at events including South by Southwest in Austin, Texas, and the NAMM music conference in Anaheim, California.





Donors & Sponsors

The College is most grateful for the generosity of the following donors who made gifts to support capital projects, scholarships and academic programmes between 1 August 2013 and 31 July 2014.

Provost's Circle Members

Basil H Alkazzi Clore Duffield Foundation Dr Mortimer and Theresa Sackler Foundation Garfield Weston Foundation Lydia and Manfred Gorvy Sir Po-Shing and Lady Helen Woo The Abraaj Group The Conran Foundation The Helen Hamlyn Trust The James Dyson Foundation

Individuals

Laura Amstein Janice Blackburn **Quentin Blake OBE** Jonny N Briggs Nick Charlton Balazs Endresz Charlotte and Nick Fraser Luc Goidadin Gerard and Sarah Griffin Rob Halloway Nicholas Hedley Karen M Henriksen Geraldine Higginbotham Jessie Higginson Julie Hill Ben Hillier Ray Hoare Michael Howes Betty Jackson CBE Dr Kary Kelly Martin Kemp Shizuko Kimura Nicholas Kirkwood Leon Kossoff Susanna Lau Nicola Loftus Alexander M Maranzano Sheila McKain-Waid Althea McNish Natalija Mencej Terence Monnington Erdem Moralioglu Chris Mundy Mike Parsons

Luke Purser The Baroness Rebuck Sir John and Lady Ritblat Jeffery Round Christine Ryan Janie Schaffer **Richard Simmons** Jane Smith Nadja Swarovski Jeremy Tankard Dr Paul Thompson Cathy Wearing Rachel Webley Mark Weston Annie Woodford-Taylor John Woods Lilia Yip

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Aedas Age UK Group Arthritis Research UK Artisa Foundation Ashley Family Foundation BlackBerry RIM Brent Council Brioni Roman Style SpA Burberry Ltd Campaign Creative Limited **Carbon Accountancy** Carpenters' Company Clothworkers' Foundation **Constance Fairness Foundation** Coutts Cowley Manor DeltaRail Group Ltd Erdem Esprit Design & Product Development GmbH Fachhochschule Nordwestschweiz FAI Farms Fiat Group Automobiles SPA Ford Motor Co Ltd Fortnum & Mason plc Further™ Genesis Foundation Gerrit Reitveld Akademie **GMW** Architects Grocers' Company Haworth Herman Miller Ltd Hexagon Studio Hitachi Rail Europe Ltd Intel Corporation International Flavors & Fragrances John Lewis John Lyon's Charity Kingwood Trust Leverhulme Trust Londonewcastle Matthews Wrightson Charitable Trust Megaman Charity Trust Fund Michael Hoppen Contemporary MIE Medical Research Monsoon plc Nesta New London Architecture OI Pejeta Conservancy Osborne & Little Paintings in Hospitals **Red Mansion Foundation Robinson Charitable Trust** Roval Overseas League Stanley Foundation Limited St James Group Limited St Pauls Gallery Stannah Lifts Stephenson Harwood

Stewarts Law StormStudios Design Technology Strategy Board Thames & Hudson Ltd The Interiors Group Unilever Wates Giving West Dean College Winsor & Newton Worshipful Company of Armourers & Brasiers Worshipful Company of Dyers Worshipful Company of Framework Knitters Worshipful Company of Haberdashers Worshiful Company of Needlemakers Worshipful Company of Weavers ZynGo EV Automotives Ltd

College Honours

Paola Antonelli

Senior Curator of Architecture & Design and Director of Research & Development, MoMA

Paola Antonelli's work investigates design's influence on everyday experience, often including overlooked objects and practices, and combining design, architecture, art, science and technology. In addition to her role as Senior Curator of Architecture and Design at MoMA, Paola was appointed Director of a new Research and Development initiative in 2012. She lectures frequently at high-level global conferences and coordinates cultural discussions at the World Economic Forum in Davos.

A true interdisciplinary, energetic and generous cultural thinker, Paola was recently rated as one of the top one hundred most powerful people in the world of art by *Art Review*. Paola's goal is to insistently promote design's understanding, until its positive influence on the world is fully acknowledged and exploited. She is currently working on several shows on contemporary design; and on *Design Bites*, a book about foods from all over the world appreciated as examples of outstanding design.



Alber Elbaz Artistic Director, Lanvin

Alber Elbaz was born in Casablanca in 1961 and educated at Shenkar College of Engineering and Design in Israel. In 1992 he moved to New York where he spent four years as the right-hand to the legendary American designer Geoffrey Beene. In 1996 he moved to Paris to become Head Designer at Guy Laroche.

In 1998, Alber was hand-picked by Pierre Berge and Yves Saint Laurent to take over as Artistic Director of the house, until 2000. His successes in marrying ageold couture traditions with a new glamorous modernity at Yves Saint Laurent made Alber the obvious choice to take Lanvin into the twenty-first century.

Alber was appointed Artistic Director of Lanvin in 2001, where his unequivocal talent has since been recognised throughout the world. As well as receiving the International Fashion Award by the CFDA, Alber was elected Chevalier of the Légion d'Honneur and voted one of *Time* magazine's '100 Most Influential People in the World'.

Alber's love of women and unique appreciation of the female form is central to his design process and sets him apart as a distinctive voice in the fashion world. Consequently, a loyal following of women across the globe are continually seduced by Alber's experimental, feminine and enduring creations.



Grayson Perry CBE Fine Artist and Ceramicist

Winner of the 2003 Turner prize, Grayson Perry is one of Britain's best-known contemporary artists. He works with traditional media – ceramics, cast iron, bronze, printmaking and tapestry – and is interested in how each historic category of object accrues intellectual and emotional baggage over time.

Perry is a great chronicler of contemporary life, drawing us in with beauty, wit, affecting sentiment and nostalgia, as well as fear and anger. His hard-hitting and exquisitely crafted works reference his own childhood and life as a transvestite while also engaging with wider social issues from class and politics to sex and religion.

Grayson Perry has had major solo exhibitions nationally and internationally including the critically acclaimed *Tomb of the Unknown Craftsman* at the British Museum. His monumental suite of tapestries The *Vanity of Small Differences*, which were inspired by his BAFTA-winning Channel 4 series In the Best Possible Taste, are currently on a national and international tour led by the Arts Council Collection and British Council.



Honorands Elect – Convocation 28 June 2013

Honorary Doctors

Paola Antonelli – Senior Curator, Department of Architecture and Design, MoMA Alber Elbaz – Artistic Director, Lanvin Grayson Perry CBE – Artist

Professors Emeritus

Professor Wendy Dagworthy OBE – Dean, School of Material Professor Andrzej Klimowski – Professor of Illustration

Senior Fellows

Eric Hagman CBE – Former Treasurer of the College Sir Mark Jones – Former Council member

Honorary Fellows

Margaret Hickish – Head, Design4Inclusion Ltd Robert Lane – Director, Chelsea Estates Ltd Dr Victor Lo – Chairman, Hong Kong Design Centre Sarah Mower MBE – Fashion Critic and Ambassador for Emerging Talent, British Fashion Council Sue Osborn – Chief Executive, Kingwood Trust Anne Toomey – Textile Designer and former Senior Tutor Fellows

Mark Byrne – Administrator, Helen Hamlyn Centre for Design Hilary Laurence – School Administrator, School of Material Lesley O'Reilly – CAD Technician and Shop Administrator

Appointments & Departures

Appointments

Dr Sharon Baurley – Head of Programme, Design Products

Jordan Baseman – Head of Programme, Sculpture Zowie Broach – Head of Programme, Fashion Menswear and Fashion Womenswear Professor Juan Cruz – Dean, School of Fine Art Fiona Curran – Senior Tutor, Textiles Adrian Friend – Senior Tutor, Architecture Melanie Jordan – Senior Tutor, Sculpture Professor Judith Mottram – Dean, School of Material

Rob Phillips – Senior Tutor, Design Products Dr Marquard Smith – Head of Doctoral Studies and School Research Leader, School of Humanities Sarah Staton – Senior Tutor, Sculpture Dr Qian Sun – Senior Tutor, Service Design James Tooze – Senior Tutor, Design Products Margaret Bird – Director of Human Resources Victoria Gill – Head of Building Operations Christina Schoenleber – Head of Knowledge Exchange

Dr Amanda Spencer – Director of ILTS Paul O'Toole – Head of Enterprise and Incubation

Departures

Karen Alexander – Senior Tutor, Inspire, Curating Contemporary Art Kim Avella – Senior Tutor, Textiles Professor Jeremy Aynsley – Director of Research Clare Carolin - Senior Tutor, Curating Contemporary Art Nick Cattermole - Director of Finance & Planning Sukhjinder Cheema – Senior Tutor, Textiles Professor Wendy Dagworthy OBE - Dean, School of Material Hilary French - Deputy Head of Programme, Design Products Gabriel Klasmer – Senior Tutor, Design Products Andrzei Klimowski - Professor of Illustration. Visual Communication Sam Livingstone – Senior Tutor, Vehicle Design Apolonija Sustersic - Head of Programme, Sculpture Charles Walker - Head of Programme, Architecture Professor Richard Wentworth MBE - Senior Research Professor, School of Fine Art Gareth Williams - Senior Tutor, Design Products

Council Membership

The Council is the governing body of the Royal College of Art. The membership of 34 is made up principally of lay (non-College) members and includes a number of staff and students. The following served as Council members during the year 2013/14:

Ex-officio Members

Sir James Dyson - Provost Sir Neil Cossons - Chair and Pro-Provost Dr Paul Thompson - Rector and Vice-Provost Eric Hagman CBE - Treasurer (until 31 December 2013) Caragh Merrick - Treasurer (from 1 January 2014) Professor Naren Barfield - Pro-Rector (Academic) Jane Alexander – Pro-Rector (Operations) Ritika Karnani - President of the Students' Union

Members Appointed by the Court

Roth cardino

Charles Allen-Jones	Professor Magdalene
Professor Richard	Odundo OBE (from
Burdett	1 March 2014)
Rupert Hambro CBE	Lady Ritblat
Betty Jackson CBE	Professor Martin Roth
Dr Joanna Kennedy OBE	Dame Marjorie Scardi
Sarah Miller	Yinka Shonibare MBE
	Cathy Turner

Members Appointed by the Senate

Professor Neville Brody Professor Dale Harrow Professor Clare Johnston Professor Jeremy Myerson Professor Alex de Rijke Professor Jo Stockham Professor Victoria Walsh

One Student Elected by the Student Body

Thomas Gottelier - Vice-President of the Students' Union

Co-opted Members

Tony Brierley Dr David Good Hemione Hudson Sir Peter Michael CBE Professor Sir Keith O'Nions Paul Priestman Baroness Rebuck DBE John Studzinski CBE

New Member Biography

Professor Magdalene Odundo

Professor Odundo is an international ceramic artist known for her distinct hand-built anthropomorphic vessel forms. In 2008 she received an OBE in the Queen's birthday honours in recognition for her contribution to education and the arts and was the recipient of the African Art Recognition Award from Detroit Institute of Art in the same year. In 2012 she was awarded the African Heritage outstanding achievement in the arts and in 2013 an honorary doctorate from the University of Florida, Gainesville, USA, for her global contribution to education and research in the ceramics arts. Her work is included in national and international public and private collections.

Magdalene Odundo is Professor of Ceramics at the University for the Creative Arts, and is on UCA's research team at the Crafts Study Centre, Farnham. She studied at West Surrey College of Art & Design, Farnham (UCA) from 1973 to 1976, gaining a BA First Class Hons in 3D Ceramics with Printmaking & Photography, and at the Royal College of Art from 1979 to 1982 gaining an MA in Ceramics.

Court Membership

The Court is the body empowered by the Charter to appoint the Visitor, the Provost and the Treasurer of the College. The Court also appoints certain members to the Council, being neither members of the academic staff nor salaried officers of the College. The Court meets annually, normally in December, and receives a report by the Rector and Vice-Provost on the College during the previous year and the audited financial statement of the College. The Court consists of the following people:

Ex-officio Members

The Royal Fine Art Commission

The Arts Council of England

Sir James Dyson - Provost Sir Neil Cossons - Chair and Pro-Provost Dr Paul Thompson - Rector and Vice-Provost Eric Hagman CBE - Treasurer Professor Naren Barfield - Pro-Rector (Academic) Jane Alexander – Pro-Rector (Operations)

The Professors The Honorary Professors and Emeritus Professors The Fellows and Honorary Fellows Those members of the Council who are not already members of the Court by virtue of the above The President and Vice-President of the Students' Union

Appointed Members

Member Appointing Body Member Appointing Body Mr Richard Riley Mr Geoffrey Clarke The Lord Archbishop of Canterbury The British Council Mr Patrick Reyntiens The Archbishop of the Roman Catholic to be appointed The Design Council Archdiocese of Westminster Miss Helen Auty The Royal Society of Arts Ms Leila Behrman The Chief Rabbi Mr David Gentleman The Faculty of Royal Designers for Industry The Rev John A Cooke The President of the Conference of the Mr David Pocknell The Chartered Society of Designers Methodist Church Ms Joan Bakewell The British Film Institute Mr John Allan Mr Larry Keith The National Gallery The Historic Buildings and Monuments Mr Sandy Nairne The National Portrait Gallery Commission for England Ms Rosalinda Hardiman Mr Richard Humphreys The Tate Galleries The Museums Association Miss Frances Carey The British Museum Professor B S Yamey The British Academy Ms Jane Smith The Royal Commission for the Exhibition of 1851 The Natural History Museum to be appointed Professor Martin Roth The Victoria and Albert Museum Mrs Helen Robinson The Commonwealth Education Trust Dr Andrew Nahum The Science Museum Dr Duncan Michael The Royal Academy of Engineering Mr Timothy Wilson The Ashmolean Museum Sir Alan Muir Wood The Royal Society Miss J A Munro The Fitzwilliam Museum Ms Rosy Greenlees The Crafts Council Dr Christopher Green The Courtauld Institute of the Mr Charles McCaskie The Engineering Council University of London Professor J G Williams The Imperial College London Professor Colin Lawson The Royal College of Music Professor John Tarrant The Association of Commonwealth Universities to be appointed The Royal Academy of Arts Miss Christine Hawley The Royal Institute of British Architects

Ms Marjorie Allthorpe-Guyton

Miss Wendy Taylor

Life Members

People closely connected with the work

of the College may from time to time be

There is presently one:

Sir Terence Conran

appointed as Life Members by the Council.

City Livery Companies

James Roundell The Earl of Antrim Mr Martin Drury Dr Stephen Lloyd Mr P A S Blomfield Mr Brian Shawcross Mr Richard Callingham Mr Richard Hunting Mr Alan Reid Mrs Carolyn M Way Miss Emma Birts Mr A H Stevenson Mr Oliver Makower Mr Roger Putnam to be appointed Mr Clive Birch to be appointed

Grocers Fishmongers Goldsmiths Skinners Merchant Taylors Haberdashers Salters Ironmongers Cutlers in Hallamshire Armourers and Brasiers Carpenters Painter-Stainers Weavers Coachmakers and Coach Harness Makers Gold and Silver Wyre Drawers Carmen Furniture Makers

Trade Associations, Universities and Other Bodies

Mr Reginald Watts Miss Monica Ford Miss Jan-Marie Knights Mr Malcolm Campbell Mr Stuart Preston Mr Philip Reynolds Mr Guy Perricone Ms Amanda Berry Mr Geoffrey Russell to be appointed Mr Andrew Nairne Mr Timothy Wilson Ms Kay Carberry Councillor Daniel Moylan Councillor Judith Warner Westminster City Council

Confederation of British Industry British Ceramic Confederation British Glass The Woolmark Company Institute of Materials, Minerals and Mining Furniture Industry Research Association Institute of Contemporary Arts British Academy of Film and Television Arts Institute of Practitioners in Advertising The Newspaper Society University of Cambridge University of Oxford Trades Union Congress Kensington and Chelsea Borough Council

Six members of the Academic Staff appointed by the Senate to serve for a period of three years:

Ms Clare Brass Mr Ian Higgins Ms Claire Pajaczkowska Ms Laura Potter Mr Tom Simmons Mr John Slyce

Four graduates of the College appointed by the Senate to serve for a period of three years:

Ms Cordelia Cembrowicz Mr Edward Hutchison Ms Ekua McMorris to be appointed

Summary of Accounts 2013/14





Treasurer's Report for the year ended 31 July 2014

The College is an exempt charity that operates under the terms of a Royal Charter. The trustees of the charity are the current Council members (see page 72). The current Charter was granted in 1967, although the College was originally founded in 1837 – at that time it was known as the Government School of Design.

The College has governance arrangements which are similar to those of pre-1992 English universities. It is funded by the Higher Education Funding Council for England (HEFCE), which also acts as the College's regulator under the terms of the Charities Act 2011. The College's accounts are required to follow the format laid down in the Statement of Recommended Practice: Accounting for further and higher education (SORP).

The objectives of the College are to advance learning, knowledge and professional competence particularly in the field of fine art, in the principles and practice of art and design in their relation to industrial and commercial processes and social developments, and other subjects relating thereto through teaching, research and collaboration with industry and commerce. The Annual Review reports on activities undertaken and performance against these objects.

The financial statements comprise the results of the Royal College of Art and RCA Design Group Ltd.

The Royal College of Art is the world's most influential wholly postgraduate university for the study of art and design. The RCA has a strong track record in preparing its postgraduate students for careers in art, design and the creative sector – indeed the College is widely viewed as a crucible of the creative industries. In 2013/14 it had 1,358 students enrolled, approximately 33 per cent of whom came from countries outside the EU. Over 59 different nationalities are represented by our student body providing a diverse cultural mix of ideas and creativity.

2013/14 saw the launch of the Global Innovation Design programme, in collaboration with Imperial College London, providing opportunity for students to study in Tokyo, New York and London. The year also witnessed the first graduation from our three new Master's programmes launched in 2012.

The College successfully bid for £2.8m Catalyst funding in support of HELIX (Healthcare Innovation Exchange), a collaborative venture with Imperial College London based inside St Mary's Hospital. This provides an opportunity for the RCA to bring design thinking to the heart of healthcare innovation.

The College hosted over 36 art and design exhibitions and events in its galleries, with displays of student and department works for more than half the year.

In support of widening participation, the College provides over 100 scholarships, awards and prizes.

The College's current Estates Masterplan is well underway with the Woo Building forming the third and final phase of the Battersea North development. The contract is on target financially with expected completion before the required 2015/16 enrolment. During the year the RCA signed a 25-year lease for property in Hester Road, Battersea campus, in anticipation of relinquishing two leases at the end of 2015 at other locations.

Results for the Year

The consolidated income and expenditure results for the year to 31 July 2014 (page 78) show a surplus of £933k (£217k 2012/13). Total income for the year is £40.3m (£35.3m 2012/13) with expenditure of £39.6m (£35.5m 2012/13). The College received additional £800k of endowments to support scholarships and capital programmes.

The College's balance sheet remains strong – general reserves have increased to £13.7m (£11.4 2012/13) with cash of £8m. During the year a loan of £4m was drawn down to fund the £13m Woo Building development, a further £4.8m will be provided from the Development Fund endowment in 2014/15. In addition to buildings, the RCA invested £380k in a new finance and HR system, and the new RCA website was launched, which has enabled students to showcase their work in a variety of media formats.

Income

The College continues to develop its student offering, both home and overseas, and enrolled 1,358 (full-time equivalent) students, an increase of 173, with 33 per cent overseas contingent. 2013/14 also included the second year at the increased £9,000 fee for home and EU students. These things combined to generate a £4.4m overall improvement of student fee income to £20.4m (£16m 2012/13). The College retained its HEFCE funding for a further year although reductions are anticipated during 2015/16 and onwards to 2020. Research and other income continue to develop, generating £6.2m (£5.7m 2012/13).

Investments

The College's investments are overseen by an Investment Sub-committee chaired by John Studzinski CBE and charged with setting investment policies for the College's endowments and cash reserves and monitoring their implementation. Funds are split between £5.8m under the Baring Dynamic Asset Allocation fund and £10.7m under the management of Ruffer Investment Management LLP. Total funds under management at year end, was £16.5m with 54 per cent in equities. Current returns are tracking 5.6 per cent above Libor. Since the year end Council have approved the release of £4.8m to fund the final stage of the Woo Building development. The College continues to receive new donations.

Payment of Creditors

The College is fully committed to the prompt payment of its suppliers' invoices, and aims to pay in accordance with contractual conditions, or where no such conditions exist, within 30 days of receipt of invoice or of the goods or services concerned.

Risks

The College has a well-developed risk register which is reviewed by the Audit Committee at each meeting. The most significant risk on the register at the end of the 2013/14 financial year is the possible effect of increased costs at undergraduate level impacting on the willingness of students to apply for postgraduate study. Other important risks are the threat to student recruitment represented by the economic difficulties in Europe, the difficulty of obtaining visas for non-EU students. Increasing costs and continued uncertainty about the size and timing of reductions in public funding for the College are also major risks. Action is being taken to mitigate these risks in as much as it is in the College's power to do so.

Subsidiaries

During the year the College continued to use a subsidiary – RCA Design Group Ltd – to act as the developer of the Woo Building on the Howie Street North site. This arrangement has been made necessary in order to safeguard the College's position in respect of the recovery of input VAT on the projects. RCA Design Group is incorporated in Great Britain and registered in England and Wales. The subsidiary is included in the consolidated accounts. The College also has a dormant subsidiary company – Lion & Unicorn Press Ltd.

Conclusion

The HE sector in the UK is undergoing unprecedented change and financial pressure. However the College remains in a strong market position and has an agreed strategy to take it forward over the next few years.

> Caragh Merrick Treasurer

Income/Expenditure 2013/14

Income

Consolidated Income for the Year Ended 31 July 2014. All figures in £'000s

Expenditure

Consolidated Expenditure for the Year Ended 31 July 2014. All figures in £'000s Surplus/Deficit

Surplus. All figures in £'000s

Funding Council Grants	13,324	Staff Costs	- 17,005	Surplus/deficit on continuing operations after depreciation of tangible fixed assets at valuation before exceptional items	740
				Surplus/deficit on continuing operations after depreciation of assets at valuation and disposal of assets	740
				Surplus transferred to accumulated income in endowment funds	193
Tuition Fees & Education Contracts	20,418			Surplus for the year retained within general reserves	933
		Other Operating Expenses	— 19,979	Statement of Historical Cost Surplu Deficits for the year ended 31 July 2 figures in £'000s	
				Surplus/deficit after depreciation of assets at valuation	740
				Difference between the historical cost depreciation charge and the actual depreciation charge for the year calculated on the revalued amount	1,342
				Historical Cost Surplus	2,082
Research Grants & Contracts	2,070				
Other Operating Income	4,193	Depreciation & Amortisation	- 2,351		
l Endowment & Investment Income	314	I Endowment & Investment Income	- 244		
Total Income	40,319	Total Expenditure	39,579		

2012/13

Income

Consolidated Income for the Year Ended 31 July 2013. All figures in £'000s

Expenditure

Consolidated Expenditure for the Year

Ended 31 July 2013. All figures in £'000s

Surplus/Deficit

Surplus. All figures in £'000s

Funding Council Grants	13,175	Staff Costs	- 15,036	Surplus/deficit on continuing operations after depreciation of tangible fixed assets at valuation before exceptional items	(142)
				Surplus/deficit on continuing operations after depreciation of assets at valuation and disposal of assets	(142)
				Surplus transferred to accumulated income in endowment funds	359
				Surplus for the year retained within general reserves	217
Tuition Fees & Education Contracts	16,068	Other Operating Expenses	- 18,086	Statement of Historical Cost Surplus Deficits for the year ended 31 July 20 figures in £'000s	
				Surplus/deficit after depreciation of assets at valuation	(142)
				Difference between the historical cost depreciation charge and the actual depreciation charge for the year calculated on the revalued amount	1,342
				Historical Cost Surplus	1,200
Research Grants & Contracts	1,875				
Other Operating Income	3,881	Depresiation & Americation	2 215		
Endowment & Investment Income	356	Depreciation & Amortisation	- 2,215 - 160	Income and Expendi account has been pr	repared
Total Income	35,355	Total Expenditure	35,497	in respect of continu operations.	III Ig

Balance Sheets as at 31 July 2014

	Consolidated 2014	Consolidated 2013
	All figures in £'000s	All figures in £'000s
Fixed Assets		
Intangible Assets	140	123
Tangible Assets	89,809	84,826
Other Fixed Asset Investments	589	571
Endowment Asset Investments	15,946	15,372
Current Assets		
Stock	53	52
Debtors	2,646	1,512
Investments	8,222	9,324
Cash at Bank and in Hand	85	46
Total Current Assets	11,006	10,934
Creditors: Amounts Falling Due Within One Year	8,431	6,756
Net Current Assets	2,575	4,178
Total Assets Less Current Liabilities	109,059	105,070
Creditors: Amounts Falling Due After More Than One Year	9,517	7,719
Net Assets	99,542	97,351
Represented by:		
Deferred Capital Grants	19,565	18,881
Endowments		
Expendable	5,707	5,023
Permanent	10,239	10,349
Total Endowments	15,946	15,372
Reserves		
Revaluation Reserve	50,343	51,685
Income and Expenditure Account	13,688	11,413
Total Reserves	64,031	63,098
Total	99,542	97,351

Independent Auditors' Report

There is no audit opinion associated with these summary accounts. For the full financial statements and audit opinion, please see www.rca.ac.uk/accounts

Royal College of Art Annual Review 2013/14

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Assistant editor Sarah MacDonald Publication design Jack Llewellyn

Typefaces Otanique Jack Llewellyn Benton Sans Font Bureau

Photography Shaun James Cox (p.67 *middle, bottom*) Jane Hall (p.56, p.57 *top*) Richard Haughton (p.31 *top left,* p.43) Alexey Moskvin (p.67 *top*)

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